

Overweight · Maintained

Key messages

สำหรับผลการคำเนินงานใน บริษัทในกลุม 1066 โรงพยาบาลที่เราวิเคราะห์มีกำไรสุทธิรวม 5.64 พันลานบาท (-27.5% YoY, +0.7% QoQ) ซึ่งในภาพรวมโรงพยาบาลขนาด ใหญ่มีกำไรเพิ่มขึ้นทั้ง YoY และ QoQ จากการกลับมาเปิด ประเทศ ในขณะที่โรงพยาบาลขนาดเล็กถูกกระทบอย่างมี นัยสำคัญจากการที่รายใดจากการรักษา COVID-19 ลดลง อยางมากหลังจากที่ COVID ระบาดหนักในปีที่แลว สำหรับ ในระยะต่อไป เรายังคงคาดว่าโรงพยาบาลขนาดใหญ่ (BDMS และ BH) จะมีผลการดำเนินงานที่แข็งแกรงกว่า โรงพยาบาลขนาดกลางและเล็กในปี 2566F เรายังคงให น้ำหนักหุ้นกลุ่มโรงพยาบาลที่ Overweight โดยยังคงเลือก BDMS เป็นหุ้นเค่นของเราในกลุ่มนี้ และประเมินราคา เป้าหมาย DCF ปี 2023 ที่ 36.50 บาท

Parin Kitchatornpitak 66.2658.8888 Ext. 8858 parink@kgi.co.th

Healthcare Sector

เราชอบโรงพยาบาลใหญ่มากกว่า

Event

สรุปผลประกอบการ 1Q66 และแนวโน้มธุรกิจโรงพยาบาล

Impact

ผลการดำเนินงานใน 1Q66 มีทั้งดีขึ้น และแย่ลง

สำหรับผลการดำเนินงานใน 1Q66 บริษัทในกลุ่มโรงพยาบาลที่เราวิเคราะหมีกำไรสุทธิรวม 5.64 พันล้าน บาท (-27.5% YoY, +0.7% QoQ) ซึ่งในภาพรวม โรงพยาบาลขนาดใหญ่มีกำไรเพิ่มขึ้นทั้ง YoY และ QoQ จากการกลับมาเปิดประเทศ ในขณะที่โรงพยาบาลขนาดเล็กถูกกระทบอย่างมีนัยสำคัญจากการที่รายได้ จากการรักษา COVID-19 ลดลงอย่างมากหลังจากที่ COVID ระบาดหนักในปีที่แล้ว ทั้งนี้ ผล ประกอบการของแต่ละบริษัทเป็นดังนี้

- Bangkok Chain Hospital (BCH.BK/BCH TB)* กำไรสุทธิใน 1Q66 อยู่ที่ 254 ล้านบาท (-87.5% YoY, -5.9% QoQ).
- Bangkok Dusit Medical Services (BDMS.BK/BDMS TB)* กำไรสุทธิใน 1Q66 สูงเกินคาด ที่ 3.47 พันล้านบาท (+0.8% YoY, +11.5% QoQ)
- Bumrungrad Hospital (BH.BK/BH TB)* กำไรสุทธิใน 1Q66 ทำสถิติสูงสุดใหม่ที่ 1.58 พันลานบาท (+118.4% YoY, +2.4% QoQ).
- Chularat Hospital (CHG.BK/CHG TB)* กำไรสุทธิใน 1Q66 ไม่นาดื่นเต็นที่ 240 ล้านบาท (-82.3% YoY, -15.8% QoQ)
- Ekachai Hospital (EKH.BK/EKH TB) กำไรสุทธิใน 1Q66 อยู่ที่ 78 ล้านบาท (+5.2% YoY,
 -77 8% QoQ)
- Ladprao Hospital (LPH.BK/LPH TB) กำไรสุทธิใน 1Q66 ออกมาออนแอที่ 17 ลานบาท (-88.8% YoY, -57.4% QoQ)

เรายังชอบโรงพยาบาลใหญ่มากกว่าสำหรับ 2Q66 และ 2H66

สำหรับในระยะต่อไป เรายังคงคาดว่าโรงพยาบาลขนาดใหญ่ (BDMS และ BH) จะมีผลการดำเนินงานที่ แข็งแกรงกว่าโรงพยาบาลขนาดกลางและเล็กเมื่อพิจารณาจากโครงสร้างรายได้ (จำนวนผู้ป่วยต่างชาติ, ผู้ป่วยที่ไมเกี่ยวกับ COVID, platform โรงพยาบาล, ขั้นของการลงทุนในโรงพยาบาล) สำหรับแนวโน้ม ในระยะสั้น เราคาควาผลการดำเนินงานของกลุ่มโรงพยาบาลโดยรวมจะยังเป็นไปในแนวเดียวกับใน 1Q66 อย่างไรก็ตาม เราคาควาผลประกอบการของโรงพยาบาลขนาดเล็กจะแข็งแกร่งขึ้น YoY ใน 2H66F เนื่องจากจำนวนผู้ป่วย COVID-19 ลดลงอย่างมากใน 2H65 ทั้งนี้ เราคิดว่าจำนวนผู้ป่วยจากต่างประเทศที่ เพิ่มขึ้นหลังเปิดประเทศจะมีบทบาทสำคัญในการขับเคลื่อนกำไรของโรงพยาบาลขนาดใหญ่ตลอดปีนี้

โรงพยาบาลขนาดเล็กยังดูใมนาตื่นเตนใน 2Q66F
เมื่ออิงจากผลประกอบการใน 1Q66 เราพบว่าทั้งรายได้และกำไรลดลงอย่างมีนัยสำคัญ YoY ตามที่เรา กาดไว้ ซึ่งสาเหตุสำคัญคือมีการรักษา COVID-19 น้อยลง เรายังคงคาควาผลการคำเนินงานของ โรงพยาบาลขนาดเล็กสวนใหญ่จะยังคงไม่นาตื่นเตนใน 1H66 ซึ่งหมายความกำไรใน 2Q66F มีแนวโน้ม จะอ่อนแอ YoY อย่างไรก็ตาม ยังมีสัญญาณบวกจากการที่รายได้จากกลุ่มที่ไม่เกี่ยวกับ COVID กลับมา สูงเกินระดับก่อน COVID ระบาดในปี 2562 นอกจากนี้ โรงพยาบาลขนาดเล็กที่มีรายได้จากสำนักงาน ประกันสังคม (SSO) ยังจะได้อานิสงส์จากการที่ SSO ปรับเพิ่มอัตราคาเหมาจายรายหัวขึ้นอีก 10% ตั้งแต่ เดือนพฤษภาคม 2566 ด้วย

Valuation & Action

เรายังมองบวกกับกลุ่มโรงพยาบาล i) จำนวนผู้ป่วยต่างชาติที่เพิ่มขึ้น และ ii) platform โรงพยาบาลที่แข็ง สำหรับผู้ป่วยในประเทศ ทั้งกลุ่มที่ชำระเงินสด และประกันสังคม เรายังคงใหน้ำหนักหุ้นกลุ่ม โรงพยาบาลที่ Overweight โดยยังคงเลือก BDMS เป็นหุ้นเคนของเราในกลุ่มนี้ และประเมินราคา เป้าหมาย DCF ปี 2023 ที่ 36.50 บาท

Risks

COVID-19 ระบาด, เกิดเหตุก่อการรายครั้งใหญ่, เศรษฐกิจฟื้นตัวขาเกินคาด



Figure 1: Peer comparison

| | | Target price | Current price | Upside | 22 EPS | 23F EPS | 24F EPS | 23F EPS | 24F EPS | 23F PER | 24F PER | 23F PBV | 24F PBV | 23F Div | 23F ROAE |
|--------|------------|--------------|---------------|--------|--------|---------|---------|------------|------------|---------|---------|---------|---------|-----------|----------|
| | Rating | (Bt) | (Bt) | (%) | (Bt) | (Bt) | (Bt) | growth (%) | growth (%) | (x) | (x) | (X) | (X) | Yield (%) | (%) |
| BCH* | OP | 23.00 | 18.90 | 21.7 | 1.22 | 0.57 | 0.67 | (53.2) | 17.4 | 33.2 | 28.3 | 3.4 | 3.1 | 1.4 | 10.2 |
| BDMS* | OP | 36.50 | 28.50 | 28.1 | 0.79 | 0.88 | 0.93 | 10.6 | 6.4 | 32.5 | 30.5 | 5.1 | 5.2 | 2.3 | 15.6 |
| BH* | OP | 270.00 | 227.00 | 18.9 | 6.21 | 6.75 | 7.44 | 8.7 | 10.1 | 33.6 | 30.5 | 8.1 | 7.1 | 1.4 | 25.6 |
| CHG* | OP | 3.80 | 3.24 | 17.3 | 0.25 | 0.13 | 0.13 | (50.1) | 2.3 | 25.7 | 25.1 | 3.7 | 3.2 | 1.9 | 13.9 |
| EKH | OP | 9.80 | 7.95 | 23.3 | 0.92 | 0.38 | 0.41 | (59.0) | 8.7 | 21.1 | 19.4 | 2.7 | 2.6 | 3.8 | 12.8 |
| LPH | UR | UR | 5.30 | N.A. | 0.45 | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. |
| Sector | Overweight | | | | | | | (28.6) | 9.0 | 29.2 | 26.8 | 4.6 | 4.2 | 2.2 | 15.6 |

Source: Company data, KGI Securities Research

Figure 2: 1Q23 earnings performances for healthcare companies

| Bt mn | 1Q23 | 1Q22 | YoY (%) | 4Q22 | QoQ (%) |
|-------------|----------|--------|---------|--------|---------|
| Revenue | | | | | |
| BCH | 2,674 | 7,087 | (62.3) | 2,788 | (4.1) |
| BDMS | 23,084 | 22,165 | 4.1 | 21,694 | 6.4 |
| ВН | 6,050 | 4,102 | 47.5 | 5,968 | 1.4 |
| CHG | 1,716 | 3,571 | (51.9) | 1,721 | (0.3) |
| EKH | 261 | 276 | (5.3) | 251 | 4.1 |
| LPH | 495 | 712 | (30.5) | 561 | (11.8) |
| Total | 34,280 | 37,913 | (9.6) | 32,982 | 3.9 |
| Net profit | <u> </u> | | | | |
| BCH | 254 | 2,028 | (87.5) | 270 | (5.9) |
| BDMS | 3,470 | 3,443 | 0.8 | 3,113 | 11.5 |
| ВН | 1,583 | 725 | 118.4 | 1,546 | 2.4 |
| CHG | 240 | 1,356 | (82.3) | 285 | (15.8) |
| EKH | 78 | 74 | 5.2 | 352 | (77.8) |
| LPH | 17 | 152 | (88.8) | 40 | (57.4) |
| Total | 5,643 | 7,779 | (27.5) | 5,606 | 0.7 |
| Core profit | | | | | |
| BCH | 254 | 2,028 | (87.5) | 270 | (5.9) |
| BDMS | 3,410 | 3,422 | (0.3) | 3,116 | 9.5 |
| ВН | 1,583 | 725 | 118.4 | 1,546 | 2.4 |
| CHG | 240 | 1,356 | (82.3) | 285 | (15.8) |
| EKH | 50 | 74 | (33.5) | (58) | N.A. |
| LPH | 17 | 152 | (88.8) | 40 | (57.4) |
| Total | 5,554 | 7,757 | (28.4) | 5,199 | 6.8 |

| (%) | 1Q23 | 1Q22 | YoY (ppts) | 4Q22 | QoQ (ppts) |
|----------------|------|------|------------|------|------------|
| Gross margin | | | | | |
| BCH | 27.6 | 45.1 | (17.5) | 32.7 | (5.1) |
| BDMS | 34.5 | 34.8 | (0.3) | 36.5 | (2.0) |
| ВН | 47.9 | 41.6 | 6.3 | 47.4 | 0.5 |
| CHG | 25.6 | 52.3 | (26.7) | 28.6 | (3.0) |
| EKH | 42.4 | 46.7 | (4.3) | 35.5 | 6.9 |
| LPH | 22.5 | 36.8 | (14.2) | 21.6 | 1.0 |
| Simple average | 33.4 | 42.9 | (9.5) | 33.7 | (0.3) |
| SG&A/Sales | | | | | |
| BCH | 14.9 | 6.9 | 8.0 | 18.3 | (3.4) |
| BDMS | 20.1 | 18.2 | 1.9 | 19.0 | 1.1 |
| ВН | 16.8 | 21.1 | (4.3) | 17.5 | (0.8) |
| CHG | 11.7 | 5.7 | 5.9 | 14.8 | (3.1) |
| EKH | 19.9 | 14.0 | 5.9 | 27.7 | (7.7) |
| LPH | 18.8 | 12.3 | 6.4 | 14.1 | 4.7 |
| Simple average | 17.0 | 13.0 | 4.0 | 18.6 | (1.6) |

Source: Company data, KGI Securities Research

Figure 3: Revenue structure from international patients in 2019

| Hospital | ВСН | BDMS | ВН | CHG | EKH | LPH |
|-----------------------------|------|------|------|-----|-----|-----|
| Thai segment (%) | 89 | 71 | 35 | 97 | 90 | 95 |
| Non-Thai segment (%) | 11 | 29 | 65 | 3 | 10 | 5 |
| Middle Eastern patients (%) | 9.1 | 3.0 | 20.0 | 2.8 | - | - |
| CLMV patients (%) | 0.5 | 4.0 | 5.0 | 0.2 | 2.0 | 5.0 |
| Chinese patients (%) | <0.1 | 1.3 | 1.5 | - | 8.0 | - |

Source: CCSA, KGI Securities Research



Figure 4: Combined profits

| Bt mn | | | | | | |
|--------------|--------|--------|--------|--------|--------|--------|
| | 2019 | 2020 | 2021 | 2022 | 2023F | 2024F |
| ВСН | 1,135 | 1,229 | 6,846 | 3,039 | 1,421 | 1,668 |
| BDMS | 15,517 | 7,214 | 7,936 | 12,606 | 13,944 | 14,838 |
| BH | 3,748 | 1,204 | 1,216 | 4,938 | 5,391 | 5,926 |
| CHG | 705 | 877 | 4,204 | 2,778 | 1,388 | 1,420 |
| EKH | 160 | 72 | 345 | 551 | 254 | 276 |
| Total | 21,265 | 10,597 | 20,547 | 23,913 | 22,398 | 24,129 |
| Chg. YoY (%) | | -50.2 | 93.9 | 16.4 | -6.3 | 7.7 |

Thailand

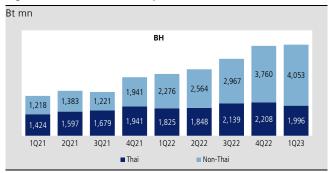
Source: Company data, KGI Securities Research

Figure 6: Sales

| Bt mn | | | | | | |
|--------------|---------|--------|---------|---------|---------|---------|
| | 2019 | 2020 | 2021 | 2022 | 2023F | 2024F |
| BCH | 8,880 | 8,928 | 21,405 | 18,827 | 12,522 | 13,398 |
| BDMS | 79,630 | 65,166 | 71,541 | 88,535 | 95,236 | 100,936 |
| BH | 18,409 | 12,315 | 12,404 | 20,646 | 22,813 | 25,095 |
| CHG | 5,166 | 5,433 | 11,742 | 10,103 | 7,888 | 8,530 |
| EKH | 886 | 646 | 1,146 | 1,049 | 1,119 | 1,175 |
| Total | 112,972 | 92,488 | 118,239 | 139,158 | 139,578 | 149,134 |
| Chg. YoY (%) | | -18.1 | 27.8 | 17.7 | 0.3 | 6.8 |

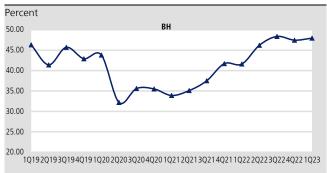
Source: Company data, KGI Securities Research

Figure 8: Trend of non-Thai patient revenues



Source: Company data, KGI Securities Research

Figure 10: Trend of gross margin



Source: Company data, KGI Securities Research

Figure 5: Gross margins

| Percent | | | | | | |
|-----------------|------|------|------|------|-------|-------|
| | 2019 | 2020 | 2021 | 2022 | 2023F | 2024F |
| BCH | 31.8 | 33.1 | 50.7 | 32.2 | 31.0 | 32.0 |
| BDMS | 31.8 | 28.8 | 30.8 | 34.1 | 35.0 | 35.0 |
| BH | 44.1 | 37.7 | 37.7 | 46.2 | 46.5 | 46.5 |
| CHG | 29.7 | 32.2 | 49.9 | 41.5 | 32.6 | 30.8 |
| EKH | 42.5 | 30.3 | 47.4 | 41.9 | 43.0 | 44.0 |
| Average | 36.0 | 32.4 | 43.3 | 39.2 | 37.6 | 37.7 |
| Chg. YoY (ppts) | | -3.6 | 10.9 | -4.1 | -1.6 | 0.0 |

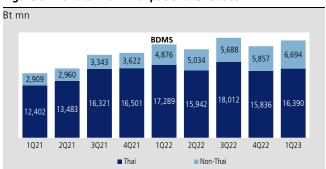
Source: Company data, KGI Securities Research

Figure 7: SG&A/Sales

| Percent | | | | | | |
|-----------------|------|------|------|------|-------|-------|
| | 2019 | 2020 | 2021 | 2022 | 2023F | 2024F |
| BCH | 13.9 | 13.6 | 6.9 | 10.3 | 14.5 | 14.0 |
| BDMS | 21.9 | 21.7 | 21.0 | 19.9 | 20.4 | 20.4 |
| BH | 20.4 | 27.6 | 26.6 | 18.4 | 19.0 | 19.0 |
| CHG | 13.0 | 12.4 | 7.0 | 9.3 | 13.8 | 13.0 |
| EKH | 22.0 | 20.2 | 15.1 | 18.8 | 16.0 | 16.0 |
| Average | 18.2 | 19.1 | 15.3 | 15.3 | 16.7 | 16.5 |
| Chg. YoY (ppts) | | 0.9 | -3.8 | 0.1 | 1.4 | -0.3 |
| | | | | | | |

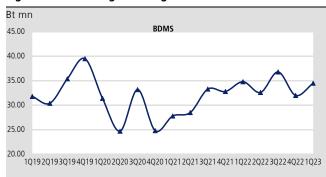
Source: Company data, KGI Securities Research

Figure 9: Trend of non-Thai patient revenues



Source: Company data, KGI Securities Research

Figure 11: Trend of gross margin



Source: Company data, KGI Securities Research



Outperform • Maintained

| Price as of 30 May 2023 | 18.90 |
|-------------------------------|--------|
| 12M target price (Bt/shr) | 23.00 |
| Unchanged/Revised up(down)(%) | (11.5) |
| Upside/downside (%) | 21.7 |

Key messages

Earlier, BCH reported a 1Q23 net profit of Bt254mn, (-87.5% YoY, -5.9% QoQ). The overall result was unexciting as it was in the stage of earnings normalization. We cut our earnings forecasts 34.8% for 2023F and 28.6% for 2024F. Nonetheless, BCH should benefit from i) more COVID-19 infections and ii) SSO's basic capitation increasing by 10% since May 2023. We maintain a rating of Outperform with a new 2023 DCF-based target price of Bt23.00 (WACC 7.5% and TG of 3.0%), from Bt26.00.

| Trading data | | | |
|-------------------------|--------|---------|----------|
| Mkt cap (Btbn/US\$mn) | 4 | 7/1,355 | |
| Outstanding shares (m | | 2,494 | |
| Foreign ownership (mr | | 128 | |
| 3M avg. daily trading (| | 14 | |
| 52-week trading range | e (Bt) | 16 | 5.9-21.9 |
| Performance (%) | 3M | 6M | 12M |
| Absolute | (4.1) | (6.0) | (6.9) |
| Relative | 1.3 | 1.0 | 0.9 |

Quarterly EPS

| Bt | Q1 | Q2 | Q3 | Q4 |
|------|------|------|--------|------|
| 2020 | 0.10 | 0.11 | 0.17 | 0.11 |
| 2021 | 0.13 | 0.46 | 1.16 | 0.99 |
| 2022 | 0.81 | 0.46 | (0.16) | 0.11 |
| 2023 | 0.10 | | | |

Share price chart



Parin Kitchatornpitak 66.2658.8888 Ext. 8858 parink@kgi.co.th

Bangkok Chain Hospital

(BCH.BK/BCH TB)*

Softer-than-expected profitability

Event

Earnings projections and target price cut.

Impact

Foresee downside risk to our earnings estimates

Earlier, BCH reported a 1Q23 net profit of Bt254mn, (-87.5% YoY, -5.9% QoQ). The overall result was unexciting as it was in the stage of earnings normalization. The key reasons were i) the first quarter is normally the soft quarter for the year and ii) a sharp decline in revenue related to COVID-19 treatments following the improvement in the COVID-19 situation. Revenue came in at Bt2.67bn (-62.3% YoY, -4.1% QoQ), which was within our expectation. However, gross margin was 27.6%, declining from 45.1% in 1Q22 and 32.7% in 4Q22. We expect the company's earnings performance to be softer than our previous forecast based on the 1Q23 performance. Hence, we revise our earnings projections as follow:

- i) Maintain sales revenues at Bt12.5bn for 2023F and Bt13.4bn for 2024F. We think the company will be able to reach our target. We expect BCH to show stronger sales in the next three quarters after passing the weakest season in 1Q23. Further, BCH's 2023F revenues would be supported by a strong base of cash patients, SSO and non-Thai patients with higher intensity patients for the rest of 2023 and 2024.
- ii) Earnings cut 34.8% for 2023F and 28.6% for 2024F. We revise down our gross margin assumptions to 31.0% (from 33.0%) for 2023F and 32.0% (from 33.0%) for 2024F. Further, we raise the company's SG&A/Sales ratio to 14.5% (from 8.0%) for 2023F and 14.0% (from 8.0%) for 2024F. As a result, we expect BCH to show softer net profits at Bt1.42bn (-53.21% YoY) for 2023F and Bt1.67bn (+17.4% YoY) for 2024F. The 1Q23 net profit accounted for 17.9% of our new estimate. We foresee stronger earnings growth over the next three quarters.

Continued improvement expected over the longer term

In the short-term, BCH should benefit from i) more COVID-19 infections after Songkran and ii) SSO's basic capitation increasing by 10% since May 2023. Further, WMC signed a memorandum with Lavida Advanced Fertility and Genetics Center in March 2023 to improve the quality of services and grow its Chinese patient base, especially in anti-aging and IVF treatments. Affiliated hospitals also provide medical services for international groups for example, a memorandum with the Libyan embassy to provide treatment to civil servants.

Valuation & Action

We maintain a rating of Outperform with a new 2023 DCF-based target price of Bt23.00 (WACC 7.5% and TG of 3.0%), from Bt26.00.

Risks

COVID-19 pandemic, renewed political instability in Thailand, and major terrorist attack.

Key financials and valuations

| | Dec-20A | Dec-21A | Dec-22A | Dec-23E | Dec-24F |
|---------------------------|---------|------------|---------|---------|---------|
| Revenue (Bt mn) | 8.928 | 21,405 | 18,827 | 12,522 | 13,398 |
| Gross profit (Bt mn) | 2.953 | 10.844 | 6.055 | 3.882 | 4.287 |
| EBIT (Bt mn) | 1.837 | 9,505 | 4.201 | 2.154 | 2.505 |
| Net profit (Bt mn) | 1,229 | 6,846 | 3,039 | 1,421 | 1,668 |
| EPS (Bt) | 0.49 | 2.74 | 1.22 | 0.57 | 0.67 |
| DPS (Bt) | 0.43 | 1.20 | 0.80 | 0.26 | 0.30 |
| EPS growth (%) | 8.3 | 456.9 | (55.6) | (53.2) | 17.4 |
| P/E (x) | 27.6 | 7.3 | 15.5 | 33.2 | 28.3 |
| P/B (x) | 6.2 | 7.3 3.3 | 3.5 | 3.4 | 3.1 |
| • • | | | | | |
| EV/EBITDA (x) | 20.4 | 4.7 | 9.4 | 15.3 | 13.2 |
| Net Debt to Equity (%) | 83.5 | 12.5 | 9.2 | 6.6 | -1.8 |
| Dividend Yield (%) | 1.2 | 6.3 | 4.2 | 1.4 | 1.6 |
| Return on Avg. Equity (%) | 16.1 | 47.9 | 22.5 | 10.2 | 11.1 |

Source: Company data, KGI Securities Research



| Figure | 1. RCH's | 1023 | earnings | performance |
|----------|----------|------|----------------------------|----------------------|
| i iqui e | 1. DCI13 | 1023 | c ai i iii iu 3 | Del I Ul III al I Ce |

| Bt mn | 1Q23 | 1Q22 | YoY (%) | 4Q22 | QoQ (%) |
|-------------------|---------|---------|------------|---------|------------|
| Sale revenue | 2,674 | 7,087 | (62.3) | 2,788 | (4.1) |
| Operating cost | (1,936) | (3,890) | (50.2) | (1,876) | 3.2 |
| Gross profit | 738 | 3,197 | (76.9) | 912 | (19.0) |
| SG&A | (398) | (491) | (19.0) | (511) | (22.1) |
| EBIT | 364 | 2,738 | (86.7) | 413 | (11.8) |
| Net profit | 254 | 2,028 | (87.5) | 270 | (5.9) |
| EPS (Bt) | 0.10 | 0.81 | (87.5) | 0.11 | (5.9) |
| Percent | 1Q23 | 1Q22 | YoY (ppts) | 4Q22 | QoQ (ppts) |
| Gross margin | 27.6 | 45.1 | (17.5) | 32.7 | (5.1) |
| SG&A/Sales | 14.9 | 6.9 | 8.0 | 18.3 | (3.4) |
| Net profit margin | 9.5 | 28.6 | (19.1) | 9.7 | (0.2) |

| | 1Q23 | 1Q22 | YoY (%) | 4Q22 | QoQ (%) |
|-------------------------------|-------|-------|---------|-------|---------|
| Revenue by hospital breakdown | | | | | |
| Kasemrad (Bt mn) | 2,177 | 5,535 | (60.7) | 2,286 | (4.8) |
| Karunvej (Bt mn) | 102 | 695 | (85.4) | 56 | 82.2 |
| WMC (Bt mn) | 396 | 858 | (53.9) | 446 | (11.3) |
| Revenue by patient type | | | | | |
| OPD (Bt mn) | 896 | 2,072 | (56.8) | 1,241 | (27.8) |
| IPD (Bt mn) | 882 | 3,565 | (75.2) | 558 | 58.3 |
| SS (Bt mn) | 896 | 1,449 | (38.2) | 990 | (9.5) |

| | 1Q23 | 1Q22 | YoY (ppts) | 4Q22 | QoQ (ppts) |
|-------------------------------|------|------|------------|------|------------|
| Revenue by hospital breakdown | | | | | |
| Kasemrad (%) | 81.4 | 78.1 | 3.3 | 82.0 | (0.6) |
| Karunvej (%) | 3.8 | 9.8 | (6.0) | 2.0 | 1.8 |
| WMC (%) | 14.8 | 12.1 | 2.7 | 16.0 | (1.2) |
| Revenue by patient type | | | | | |
| OPD (%) | 33.5 | 29.2 | 4.3 | 44.5 | (11.0) |
| IPD (%) | 33.0 | 50.3 | (17.3) | 20.0 | 13.0 |
| SS (%) | 33.5 | 20.4 | 13.1 | 35.5 | (2.0) |

Source: Company data, KGI Securities Research

Figure 2: Earnings revisions

| | 2023F | | Change | 20 | 2024F | | |
|---------------------------|---------|----------|--------|---------|----------|--------|--|
| | Revised | Previous | (%) | Revised | Previous | (%) | |
| Revenue (Bt mn) | 12,522 | 12,522 | 0.0 | 13,398 | 13,398 | 0.0 | |
| Gross profit (Bt mn) | 3,882 | 4,132 | (6.1) | 4,287 | 4,421 | (3.0) | |
| Normalized profit (Bt mn) | 1,421 | 2,180 | (34.8) | 1,668 | 2,337 | (28.6) | |
| Net profit (Bt mn) | 1,421 | 2,180 | (34.8) | 1,668 | 2,337 | (28.6) | |
| EPS (Bt/share) | 0.6 | 0.9 | (34.8) | 0.7 | 0.9 | (28.6) | |

| | Revised | Previous | Change | Revised | Previous | Change |
|-------------------------|---------|----------|--------|---------|----------|--------|
| Gross profit margin (%) | 31.0 | 33.0 | (2.0) | 32.0 | 33.0 | (1.0) |
| SG&A to sales (%) | 14.5 | 8.0 | 6.5 | 14.0 | 8.0 | 6.0 |
| Net profit margin (%) | 11.3 | 17.4 | (6.1) | 12.5 | 17.4 | (5.0) |

Source: Company data, KGI Securities Research



Figure 3: Developments on BCH's three new hospitals in 1Q23



Source: Company data

Figure 4: BCH owns and operates 15 private hospitals and 1 polyclinic under four hospital brands



Source: Company data



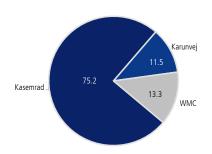
Figure 5: Company profile

Bangkok Chain Hospital (BCH) was established in 1993 with initial capital of Bt150mn. In 2013, the company expanded with three additional hospitals including i) World Medical Hospital (WMH) on Chaengwattana Road, which focuses on the high-end market from both local and international patients with international standards and modern medical equipment, and ii) acquisition of two Navanakorn Hospitals in Pathumthani and Ayudhaya. Currently, the company operates 11 hospitals and two poly clinics within the network with 2,328 registered beds. The company serves all types of customers both in Bangkok and upcountry.

Source: Company data

Figure 7: Revenue contribution by brand in 2021

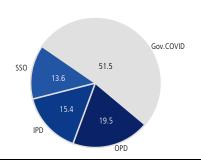
Percent



Source: Company data, KGI Securities Research

Figure 9: Revenue contribution by patient type in 2021

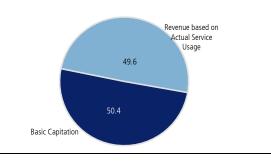
Percent



Source: Company data, KGI Securities Research

Figure 11: SSO - Revenue contribution by payment method in 2021

Percent



Source: Company data, KGI Securities Research

Figure 6: Shareholding structure

Percent

BNYMELLON, 6.3 Thai NVDR, 5.2 Social Security
Office, 3.2
N.C.B., 2.8
Chase nominee limited, 2.2

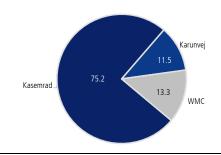
Others

30.2
Harnphanich family

Source: Company data, KGI Securities Research

Figure 8: Revenue contribution by brand in 2022

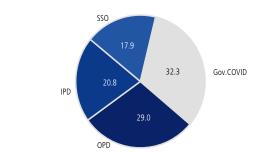
Percent



Source: Company data, KGI Securities Research

Figure 10: Revenue contribution by patient type in 2022

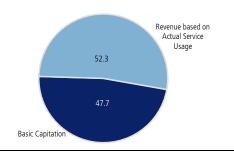
Percent



Source: Company data, KGI Securities Research

Figure 12: SSO - Revenue contribution by payment method in 2022

Percent



Source: Bloomberg, KGI Securities Research



Quarterly Income Statement

| | Mar-20A | Jun-20A | Sep-20A | Dec-20A | Mar-21A | Jun-21A | Sep-21A | Dec-21A | Mar-22A | Jun-22A | Sep-22A | Dec-22A | Mar-23A |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Income Statement (Bt mn) | | | | | | | | | | | | | |
| Revenue | 2,178 | 2,083 | 2,359 | 2,308 | 2,316 | 4,313 | 7,959 | 6,816 | 7,087 | 5,523 | 3,429 | 2,788 | 2,674 |
| Cost of Goods Sold | (1,515) | (1,392) | (1,496) | (1,571) | (1,619) | (2,318) | (3,689) | (2,935) | (3,890) | (3,487) | (3,519) | (1,876) | (1,936) |
| Gross Profit | 663 | 691 | 863 | 737 | 698 | 1,995 | 4,271 | 3,881 | 3,197 | 2,037 | (90) | 912 | 738 |
| Operating Expenses | (293) | (280) | (276) | (363) | (291) | (401) | (367) | (411) | (491) | (524) | (420) | (511) | (398) |
| Other incomes | 20 | 21 | 20 | 35 | 68 | 19 | 19 | 24 | 32 | 21 | 27 | 12 | 24 |
| Operating Profit | 389 | 432 | 606 | 409 | 475 | 1,613 | 3,923 | 3,494 | 2,738 | 1,534 | (484) | 413 | 364 |
| Non-Operating Income | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Income | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Non-op Income | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-Operating Expenses | (30) | (32) | (35) | (35) | (28) | (35) | (40) | (48) | (48) | (39) | (35) | (34) | (28) |
| Interest Expense | (30) | (32) | (35) | (35) | (28) | (35) | (40) | (48) | (48) | (39) | (35) | (34) | (28) |
| Other Non-op Expenses | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Investment Income/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pre-tax Profit | 359 | 400 | 572 | 374 | 448 | 1,578 | 3,883 | 3,446 | 2,690 | 1,495 | (518) | 379 | 336 |
| Current taxation | (63) | (75) | (107) | (68) | (84) | (312) | (772) | (679) | (542) | (319) | 74 | (101) | (70) |
| Minorities | (37) | (46) | (52) | (28) | (40) | (121) | (215) | (286) | (120) | (32) | 41 | (8) | (12) |
| Extraordinary items | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit | 259 | 279 | 413 | 278 | 324 | 1,146 | 2,896 | 2,480 | 2,028 | 1,144 | (403) | 270 | 254 |
| EPS (Bt) | 0.1 | 0.1 | 0.2 | 0.1 | 0.1 | 0.5 | 1.2 | 1.0 | 0.8 | 0.5 | (0.2) | 0.1 | 0.1 |
| Margins (%) | | | | | | | | | | | | | |
| Gross profit margin | 30.4 | 33.2 | 36.6 | 31.9 | 30.1 | 46.3 | 53.7 | 56.9 | 45.1 | 36.9 | (2.6) | 32.7 | 27.6 |
| Operating margin | 17.9 | 20.8 | 25.7 | 17.7 | 20.5 | 37.4 | 49.3 | 51.3 | 38.6 | 27.8 | (14.1) | 14.8 | 13.6 |
| Net profit margin | 11.9 | 13.4 | 17.5 | 12.1 | 14.0 | 26.6 | 36.4 | 36.4 | 28.6 | 20.7 | (11.8) | 9.7 | 9.5 |
| Growth (%) | | | | | | | | | | | | | |
| Revenue growth | 4.8 | (2.5) | (4.5) | 5.1 | 6.4 | 107.1 | 237.4 | 195.3 | 205.9 | 28.1 | (56.9) | (59.1) | (62.3) |
| Operating growth | 4.0 | 14.4 | 2.1 | 11.0 | 22.0 | 273.2 | 546.8 | 754.5 | 476.4 | (4.9) | (112.3) | (88.2) | (86.7) |
| Net profit growth | 4.4 | 14.2 | 2.8 | 15.6 | 24.9 | 311.3 | 600.7 | 791.2 | 526.5 | (0.2) | (113.9) | (89.1) | (87.5) |

Source: KGI Securities Research



| As of 31 Dec (Bt mn) | 2020 | 2021 | 2022 | 2023F | 2024F |
|-----------------------|--------|--------|--------|--------|--------|
| Total Assets | 16,527 | 26,384 | 19,796 | 20,787 | 22,152 |
| Current Assets | 3,538 | 13,541 | 6,835 | 6,709 | 6,728 |
| Cash & ST Investments | 944 | 4,520 | 2,598 | 2,985 | 4,253 |
| Inventories | 250 | 437 | 362 | 443 | 467 |
| Accounts Receivable | 2,335 | 7,820 | 3,814 | 3,216 | 1,941 |
| Others | 10 | 764 | 61 | 64 | 67 |
| Non-current Assets | 12,989 | 12,842 | 12,962 | 14,078 | 15,425 |
| LT Investments | 999 | 487 | 485 | 485 | 485 |
| Net fixed Assets | 11,767 | 12,119 | 12,159 | 13,375 | 14,712 |
| Others | 223 | 237 | 319 | 219 | 228 |
| Total Liabilities | 8,901 | 12,078 | 6,287 | 6,811 | 7,081 |
| Current Liabilities | 5,667 | 7,848 | 3,510 | 3,732 | 3,926 |
| Accounts Payable | 784 | 1,358 | 1,300 | 1,415 | 1,492 |
| ST Borrowings | 4,289 | 2,980 | 1,275 | 1,289 | 1,303 |
| Others | 595 | 3,510 | 935 | 1,028 | 1,131 |
| Long-term Liabilities | 3,234 | 4,231 | 2,776 | 3,079 | 3,154 |
| Long-term Debts | 3,027 | 4,060 | 2,613 | 2,666 | 2,719 |
| Others | 207 | 170 | 163 | 413 | 435 |
| Shareholders' Equity | 7,626 | 14,306 | 13,510 | 13,976 | 15,071 |
| Common Stock | 2,494 | 2,494 | 2,494 | 2,494 | 2,494 |
| Capital Surplus | 645 | 645 | 645 | 645 | 645 |
| Retained Earnings | 3,589 | 9,696 | 9,244 | 9,809 | 10,838 |
| Others | 899 | 1.471 | 1.127 | 1.029 | 1.095 |

Source: KGI Securities Research

| Year to 31 Dec (Bt mn) | 2020 | 2021 | 2022 | 2023F | 2024 |
|----------------------------------|-------|-------|--------|--------|--------|
| Growth (% YoY) | 2020 | 2021 | LVLL | 20231 | 202-11 |
| Sales | 0.5 | 139.8 | (12.0) | (33.5) | 7.0 |
| OP | 7.1 | 417.4 | (55.8) | (48.7) | 16.3 |
| EBITDA | 10.1 | 296.3 | (50.4) | (38.8) | 12.7 |
| NP | 8.3 | 456.9 | (55.6) | (53.2) | 17.4 |
| EPS | 8.3 | 456.9 | (55.6) | (53.2) | 17.4 |
| Profitability (%) | | | , | | |
| Gross Margin | 33.1 | 50.7 | 32.2 | 31.0 | 32.0 |
| Operating Margin | 20.6 | 44.4 | 22.3 | 17.2 | 18.7 |
| EBITDA Margin | 29.3 | 48.5 | 27.4 | 25.2 | 26.5 |
| Net Profit Margin | 13.8 | 32.0 | 16.1 | 11.3 | 12.5 |
| ROAA | 7.4 | 25.9 | 15.4 | 6.8 | 7.5 |
| ROAE | 16.1 | 47.9 | 22.5 | 10.2 | 11.1 |
| Stability | | | | | |
| Gross Debt/Equity (%) | 95.9 | 49.2 | 28.8 | 28.3 | 26.7 |
| Net Debt/Equity (%) | 83.5 | 12.5 | 9.2 | 6.6 | (1.8 |
| Interest Coverage (x) | 13.1 | 13.9 | 62.8 | 27.0 | 13.4 |
| Interest & ST Debt Coverage (x) | 0.4 | 3.0 | 2.9 | 1.5 | 1.7 |
| Cash Flow Interest Coverage (x) | 14.1 | 41.4 | 36.7 | 25.7 | 26.6 |
| Cash Flow/Interest & ST Debt (x) | 0.4 | 2.0 | 4.0 | 2.8 | 3.0 |
| Current Ratio (x) | 0.6 | 1.7 | 1.9 | 1.8 | 1.7 |
| Quick Ratio (x) | 0.6 | 1.7 | 1.8 | 1.7 | 1.6 |
| Net Debt (Bt mn) | 6,578 | 2,691 | 1,453 | 1,382 | 205 |
| Per Share Data (Bt) | | | | | |
| EPS | 0.5 | 2.7 | 1.2 | 0.6 | 0.7 |
| CFPS | 0.4 | 1.8 | 1.0 | 1.2 | 1.7 |
| BVPS | 3.1 | 5.7 | 5.4 | 5.6 | 6.0 |
| SPS | 3.6 | 8.6 | 7.5 | 5.0 | 5.4 |
| EBITDA/Share | 1.1 | 4.2 | 2.1 | 1.3 | 1.4 |
| DPS | 0.2 | 1.2 | 0.8 | 0.3 | 0.3 |
| Activity | | | | | |
| Asset Turnover (x) | 0.6 | 1.0 | 8.0 | 0.6 | 0.6 |
| Days Receivables | 95.5 | 133.3 | 73.9 | 93.7 | 52.9 |
| Days Inventory | 10.2 | 7.4 | 7.0 | 12.9 | 12.7 |
| Days Payable | 47.9 | 46.9 | 37.2 | 59.8 | 59.8 |
| Cash Cycle | 57.8 | 93.9 | 43.8 | 46.9 | 5.8 |

Source: KGI Securities Research

| D. | ~£:4 | 0 1 | nss |
|----|------|------|-----|
| rρ | ntit | ж, і | ncc |

| Year to 31 Dec (Bt mn) | 2020 | 2021 | 2022 | 2023F | 2024F |
|---------------------------------|---------|----------|----------|---------|---------|
| Sales | 8,928 | 21,405 | 18,827 | 12,522 | 13,398 |
| Cost of Goods Sold | (5,975) | (10,561) | (12,772) | (8,640) | (9,111) |
| Gross Profit | 2,953 | 10,844 | 6,055 | 3,882 | 4,287 |
| Operating Expenses | (1,116) | (1,339) | (1,854) | (1,728) | (1,782) |
| Operating Profit | 1,837 | 9,505 | 4,201 | 2,154 | 2,505 |
| Net Interest | (132) | (151) | (156) | (160) | (165) |
| Interest Income | 0 | 0 | 0 | 0 | 0 |
| Interest Expense | (132) | (151) | (156) | (160) | (165) |
| Net Investment Income/(Loss) | 0 | 0 | 0 | 0 | 0 |
| Net other Non-op. Income/(Loss) | 96 | 131 | 92 | 88 | 94 |
| Net Extraordinaries | (163) | (661) | (118) | (194) | (227) |
| Pretax Income | 1,705 | 9,354 | 4,046 | 1,993 | 2,340 |
| Income Taxes | (313) | (1,846) | (888) | (379) | (445) |
| Net Profit | 1,229 | 6,846 | 3,039 | 1,421 | 1,668 |
| EBITDA | 2,619 | 10,379 | 5,151 | 3,151 | 3,552 |
| EPS (Bt) | 0.49 | 2.74 | 1.22 | 0.57 | 0.67 |

Source: KGI Securities Research

Cash Flow

| Year to 31 Dec (Bt mn) | 2020 | 2021 | 2022 | 2023F | 2024F |
|-----------------------------|---------|---------|---------|---------|---------|
| Operating Cash Flow | 1,863 | 6,256 | 5,715 | 4,123 | 4,397 |
| Net Profit | 1,229 | 6,846 | 3,039 | 1,421 | 1,668 |
| Depreciation & Amortization | 782 | 874 | 950 | 997 | 1,047 |
| Change in Working Capital | (509) | (2,938) | 2,153 | 2,153 | 2,153 |
| Others | 361 | 1,475 | (427) | (448) | (470) |
| Investment Cash Flow | (2,597) | (1,496) | (759) | (782) | (805) |
| Net CAPEX | (2,671) | (1,495) | (759) | (782) | (805) |
| Change in LT Investment | (0) | (0) | (0) | (0) | (0) |
| Change in Other Assets | 74 | (0) | 0 | 0 | 0 |
| Free Cash Flow | (734) | 4,761 | 4,956 | 3,341 | 3,592 |
| Financing Cash Flow | 886 | (1,185) | (6,878) | (2,954) | (2,325) |
| Change in Share Capital | 0 | 0 | 0 | 0 | 0 |
| Net Change in Debt | 1,824 | 607 | (1,455) | 14 | 14 |
| Change in Other LT Liab. | (939) | (1,792) | (5,422) | (2,968) | (2,339) |
| Net Cash Flow | 151 | 3,576 | (1,922) | 387 | 1,267 |

Source: KGI Securities Research

Rates of Return on Invested Capital

| Year | 1- | COGS Revenue | + | Depreciation Revenue | + | Operating Exp. Revenue | - = | Operating Margin |
|-------|----|-----------------|---|-------------------------|---|---------------------------|-----|---------------------|
| 2020 | | 66.9% | | 8.8% | | 13.6% | | 10.7% |
| 2021 | | 49.3% | | 4.1% | | 6.9% | | 39.7% |
| 2022 | | 67.8% | | 5.0% | | 10.3% | | 16.8% |
| 2023F | | 69.0% | | 8.0% | | 14.5% | | 8.5% |
| 2024F | | 68.0% | | 7.8% | | 14.0% | | 10.2% |
| Year | 1/ | Working Capital | _ | Net PPE | | Other Assets | | Capital |
| ı caı | " | Revenue | _ | Revenue | | Revenue | | Turnover |
| 2020 | | 0.31 | | 1.28 | | 1.85 | | 0.29 |
| 2021 | | 0.53 | | 0.55 | | 1.23 | | 0.43 |
| 2022 | | 0.29 | | 0.63 | | 1.05 | | 0.51 |
| 2023F | | 0.42 | | 1.04 | | 1.66 | | 0.32 |
| 2024F | | 0.39 | | 1.07 | | 1.65 | | 0.32 |
| Year | | Operating | х | Capital | х | Cash | _ | After-tax Return |
| rear | | Margin | ^ | Turnover | ^ | Tax Rate | _ | on Inv. Capital |
| 2020 | | 10.7% | | 0.3 | | 81.7% | | 2.5% |
| 2021 | | 39.7% | | 0.4 | | 80.3% | | 13.8% |
| 2022 | | 16.8% | | 0.5 | | 78.0% | | 6.6% |
| 2023F | | 8.5% | | 0.3 | | 81.0% | | 2.2% |
| 2024F | | 10.2% | | 0.3 | | 81.0% | | 2.7% |

Source: KGI Securities Research



Bangkok Chain Hospital - Recommendation & target price history



Source: KGI Securities Research



Corporate Governance Report of Thai Listed Companies

| Stock | Company name | Stock | Company name | Stock | Company name |
|--------|--------------------------------|--------|------------------------|--------|---|
| AAV | ASIA AVIATION | EGCO | ELECTRICITY GENERATING | PTTEP | PTT EXPLORATION AND PRODUCTION |
| ADVANC | ADVANCED INFO SERVICE | GFPT | GFPT | PTTGC | PTT GLOBAL CHEMICAL |
| AMA | AMA MARINE | GGC | GLOBAL GREEN CHEMICALS | PYLON | PYLON |
| AMATA | AMATA CORPORATION | GPSC | GLOBAL POWER SYNERGY | QН | QUALITY HOUSES |
| ANAN | ANANDA DEVELOPMENT | HANA | HANA MICROELECTRONICS | RATCH | RATCHABURI ELECTRICITY GENERATING HOLDING |
| TOA | AIRPORTS OF THAILAND | HMPRO | HOME PRODUCT CENTER | RS | RS |
| AP | ASIAN PROPERTY DEVELOPMENT | INTUCH | SHIN CORPORATION | SCB | THE SIAM COMMERCIAL BANK |
| BANPU | BANPU | IRPC | IRPC | scc | THE SIAM CEMENT |
| СР | THE BANGCHAK PETROLEUM | IVL | INDORAMA VENTURES | sccc | SIAM CITY CEMENT |
| BCPG | BCPG | KBANK | KASIKORNBANK | SEAFCO | SEAFCO |
| BDMS | BANGKOK DUSIT MEDICAL SERVICES | KCE | KCE ELECTRONICS | SMPC | SAHAMITR PRESSURE CONTAINER |
| BEC | BEC WORLD | ККР | KIATNAKIN BANK | SPALI | SUPALAI |
| BEM | BANGKOK EXPRESSWAY AND METRO | ктв | KRUNG THAI BANK | SPRC | STAR PETROLEUM REFINING |
| BGRIM | B.GRIMM POWER | ктс | KRUNGTHAI CARD | svi | SVI |
| BPP | BANPU POWER | LH | LAND AND HOUSES | TACC | T.A.C. CONSUMER |
| TS | BTS GROUP HOLDINGS | LPN | L.P.N. DEVELOPMENT | TCAP | THANACHART CAPITAL |
| ENTEL | CENTRAL PLAZA HOTEL | MAKRO | SIAM MAKRO | тнсом | THAICOM |
| ĸ | CH. KARNCHANG | МВК | MBK | TISCO | TISCO FINANCIAL GROUP |
| KP | CK POWER | MINT | MINOR INTERNATIONAL | ТОР | THAI OIL |
| PALL | CP ALL | мтс | MUANGTHAI CAPITAL | TRUE | TRUE CORPORATION |
| PF | CHAROEN POKPHAND FOODS | PLANB | PLAN B MEDIA | ттв | TMBTHANACHART BANK |
| PN | CENTRAL PATTANA | PSH | PRUKSA HOLDING | VGI | VGI GLOBAL MEDIA |
| DELTA | DELTA ELECTRONICS (THAILAND) | PTG | PTG ENERGY | WHA | WHA CORPORATION |
| DTAC | TOTAL ACCESS COMMUNICATION | PTT | PTT | WHAUP | |



Companies with Very Good CG Scoring

| Stock | Company name | Stock | Company name | Stock | Company name |
|--------|-------------------------------------|--------|--------------------------|--------|----------------------------|
| | | | | | |
| BAM | BANGKOK COMMERCIAL ASSET MANAGEMENT | GULF | GULF ENERGY DEVELOPMENT | SAPPE | SAPPE |
| BBL | BANGKOK BANK | JMT | JMT NETWORK SERVICES | SAWAD | SRISAWAD POWER 1979 |
| CBG | CARABAO GROUP | LPH | LADPRAO GENERAL HOSPITAL | SINGER | SINGER THAILAND |
| CHG | CHULARAT HOSPITAL | М | MK RESTAURANT GROUP | SPA | SIAM WELLNESS GROUP |
| сом7 | COM7 | MAJOR | MAJOR CINEPLEX GROUP | TFG | THAIFOODS GROUP |
| DOHOME | DOHOME | MEGA | MEGA LIFESCIENCES | TKN | TAOKAENOI FOOD & MARKETING |
| ERW | THE ERAWAN GROUP | NETBAY | NETBAY | ZEN | ZEN CORPORATION GROUP |
| GLOBAL | SIAM GLOBAL HOUSE | OSP | OSOTSPA | | |



Companies with Good CG Scoring

| Stock | Company name | Stock | Company name | Stock | Company name |
|-------|------------------------|-------|-----------------|-------|-------------------------|
| | | | | | |
| ВСН | BANGKOK CHAIN HOSPITAL | ESSO | ESSO (THAILAND) | SF | SIAM FUTURE DEVELOPMENT |
| ВН | BUMRUNGRAD HOSPITAL | HUMAN | HUMANICA | SISB | SISB |
| EKH | EKACHAI MEDICAL CARE | RBF | R&B FOOD SUPPLY | ТРСН | TPC POWER HOLDING |

Companies classified Not in the three highest score groups

| | inpulies classification and amore ingliest score groups | | | | | |
|-------|---|------|--|------|-----------------------------|--|
| Stock | Company name | | Company name | | Company name | |
| | | | | | | |
| IIG | I&I GROUP | OR | PTT OIL AND RETAIL BUSINESS | STGT | SRI TRANG GLOVES (THAILAND) | |
| KEX | KERRY EXPRESS (THAILAND) | STEC | SINO-THAI ENGINEERING AND CONSTRUCTION | | | |

Source: www.thai-iod.com

Disclaimer: The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an assessment of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of such survey result.



Anti-corruption Progress Indicator

Level 5: Extended

| Stock | Company name | Stock | Company name | Stock | Company name |
|--------|--------------------------------|--------|------------------------------|--------|---|
| ADVANC | ADVANCED INFO SERVICE | GLOBAL | SIAM GLOBAL HOUSE | QH | QUALITY HOUSES |
| ANAN | ANANDA DEVELOPMENT | GPSC | GLOBAL POWER SYNERGY | RATCH | RATCHABURI ELECTRICITY GENERATING HOLDING |
| BBL | BANGKOK BANK | HMPRO | HOME PRODUCT CENTER | ROBINS | ROBINSON DEPARTMENT STORE |
| BCH | BANGKOK CHAIN HOSPITAL | IRPC | IRPC | SCC | THE SIAM CEMENT |
| BDMS | BANGKOK DUSIT MEDICAL SERVICES | KBANK | KASIKORNBANK | SIRI | SANSIRI |
| BIGC | BIG C SUPERCENTER | KCE | KCE ELECTRONICS | SPALI | SUPALAI |
| СК | CH. KARNCHANG | KKP | KIATNAKIN BANK | STEC | SINO-THAI ENGINEERING AND CONSTRUCTION |
| DCC | DYNASTY CERAMIC | KTB | KRUNG THAI BANK | TCAP | THANACHART CAPITAL |
| DELTA | DELTA ELECTRONICS (THAILAND) | LPH | LADPRAO GENERAL HOSPITAL | TISCO | TISCO FINANCIAL GROUP |
| DRT | DIAMOND ROOFING TILES | PACE | PACE DEVELOPMENT CORPORATION | TMT | THAI METAL TRADE |
| EGC0 | ELECTRICITY GENERATING | PTT | PTT | TOP | THAI OIL |
| GFPT | GFPT | PTTGC | PTT GLOBAL CHEMICAL | | |

Level 4: Certified

| Stock | Company name | Stock | Company name | Stock | Company name |
|--------|----------------------------|--------|--------------------------------|--------|----------------------------|
| AAV | ASIA AVIATION | ERW | THE ERAWAN GROUP | SAPPE | SAPPE |
| AP | ASIAN PROPERTY DEVELOPMENT | GLOW | GLOW ENERGY | SAWAD | SRISAWAD POWER 1979 |
| BA | BANGKOK AIRWAYS | GUNKUL | GUNKUL ENGINEERING | SCB | THE SIAM COMMERCIAL BANK |
| BANPU | BANPU | ILINK | INTERLINK COMMUNICATION | SCN | SCAN INTER |
| BCP | THE BANGCHAK PETROLEUM | KTC | KRUNGTHAI CARD | SEAFCO | SEAFCO |
| BH | BUMRUNGRAD HOSPITAL | LH | LAND AND HOUSES | SVI | SVI |
| BJCHI | BJC HEAVY INDUSTRIES | LPN | L.P.N. DEVELOPMENT | TASCO | TIPCO ASPHALT |
| CBG | CARABAO GROUP | MAKRO | SIAM MAKRO | TKN | TAOKAENOI FOOD & MARKETING |
| CENTEL | CENTRAL PLAZA HOTEL | MALEE | MALEE SAMPRAN | TMB | TMB BANK |
| CHG | CHULARAT HOSPITAL | MINT | MINOR INTERNATIONAL | TRT | TIRATHAI |
| CKP | CK POWER | MODERN | MODERNFORM GROUP | TRUE | TRUE CORPORATION |
| CPF | CHAROEN POKPHAND FOODS | NOK | NOK AIRLINES | TVO | THAI VEGETABLE OIL |
| CPN | CENTRAL PATTANA | PTTEP | PTT EXPLORATION AND PRODUCTION | | |
| DTAC | TOTAL ACCESS COMMUNICATION | PYLON | PYLON | | |

Level 3: Established

| Stock | Company name | Stock | Company name | Stock | Company name |
|-------|------------------------------|-------|-------------------|-------|-------------------------|
| BEM | BANGKOK EXPRESSWAY AND METRO | MTLS | MUANGTHAI LEASING | SPRC | STAR PETROLEUM REFINING |
| CPALL | CP ALL | SCI | SCI ELECTRIC | | |

No progress

| Stock | Company name | Stock | Company name | Stock | Company name |
|-------|----------------------|-------|--------------------|-------|-------------------|
| AOT | AIRPORTS OF THAILAND | BPP | BANPU POWER | FN | FN FACTORY OUTLET |
| BCPG | BCPG | BTS | BTS GROUP HOLDINGS | TPCH | TPC POWER HOLDING |

Source: www.cgthailand.org

Disclaimer: The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by the relevant institution as disclosed by the Office of the Securities and Exchange Commission, is made in order to comply with the policy and sustainable development plan for the listed companies. The relevant institution made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of the assessment result.



Thailand Contact

KGI Locations

| China | Shanghai | Room 1507, Park Place, 1601 Nanjing West Road, Jingan District, Shanghai, PRC 200040 | | | | | |
|-----------|----------|---|--|--|--|--|--|
| | Shenzhen | Room 24D1, 24/F, A Unit, Zhen Ye Building, 2014 Bao'annan Road, Shenzhen, PRC 518008 | | | | | |
| Taiwan | Taipei | 700 Mingshui Road, Taipei, Taiwan Telephone 886.2.2181.8888 · Facsimile 886.2.8501.1691 | | | | | |
| Hong Kon | ng | 41/F Central Plaza, 18 Harbour Road, Wanchai, Hong Kong Telephone 852.2878.6888 Facsimile 852.2878.6800 | | | | | |
| Thailand | Bangkok | 8th - 11th floors, Asia Centre Building 173 South Sathorn Road, Bangkok 10120, Thailand Telephone 66.2658.8888 Facsimile 66.2658.8014 | | | | | |
| Singapore | 9 | 4 Shenton Way #13-01 SGX Centre 2 Singapore 068807 Telephone 65.6202.1188 Facsimile 65.6534.4826 | | | | | |
| Rating | | Definition | | | | | |

KGI's Ratings

| Rating | Definition |
|-------------------|---|
| Outperform (OP) | The stock's excess return over the next twelve months is ranked in the top 40% of KGI's coverage universe in the related market (e.g. Taiwan) |
| Neutral (N) | The stock's excess return over the next twelve months is ranked in the range between the top 40% and the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan) |
| Under perform (U) | The stock's excess return over the next twelve months is ranked in the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan). |
| Not Rated (NR) | The stock is not rated by KGI. |
| Restricted (R) | KGI policy and/or applicable law regulations preclude certain types of communications, including an investment recommendation, during the course of KGI's engagement in an investment banking transaction and in certain other circumstances. |
| | Excess return = 12M target price/current price- |
| Note | When an analyst publishes a new report on a covered stock, we rank the stock's excess return with those of other stocks in KGI's coverage universe in the related market. We will assign a rating based on its ranking. If an analyst does not publish a new report on a covered stock, its rating will not be changed automatically. |

Disclaimer

KGI Securities (Thailand) Plc. ("The Company") disclaims all warranties with regards to all information contained herein. In no event shall the Company be liable for any direct, indirect or any damages whatsoever resulting from loss of income or profits, arising by utilization and reliance on the information herein. All information hereunder does not constitute a solicitation to buy or sell any securities but constitutes our sole judgment as of this date and are subject to change without notice.