

Outperform · Maintained

Price as of 4 Mar 2025	31.25
12M target price (Bt/shr)	37.00
Unchanged/Revised up(down)(%)	(7.5)
Upside/downside (%)	18.4

Key messages

แม้จะมีแรงกดคับต่ออัตรากำไรขั้นต์น (GPM) เราชังกาด ขอดขายของ NEO เดิบโตแข็งแกร่งทั้งในประเทศและ ตางประเทศ รวมถึงการบริหารจัดการคาใช้จายได้ดีในปี 2568F ขณะที่ บริษัทตั้งเป้าขอดขายเดิบโตเป็นเลขสองหลัก ในปี 2568 และ GPM อยู่ราว 41-43% อย่างไรก็ตาม เราปรับ ลดประมาณการกำไรลง 7% ในแต่ละปีช่วงปี 2568F-69F เนื่องจากผลกระทบที่อาจเป็นไปได้คอ GPM และเราปรับลด ราคาเป้าหมายปี 2568 ลงเหลือ 37.0 บาท (จากเดิม 40.0 บาท) แต่ลงกำแนะนำ "ชื้อ"

Trading data			
Mkt cap (Btbn/US\$bn)	9,3	375/234
Outstanding shares (n	nn)		300
Foreign ownership (m	ın)		20
3M avg. daily trading	(mn)		1
52-week trading rang	je (Bt)	2!	5.8-59.8
Performance (%)	3M	6M	12M
Absolute	-10.7	-34.2	-32.4
Relative	10.0	-21.6	-196

Quarterly EPS Bt 1Q 2

Bt	1Q	2Q	3Q	4Q
2023	0.8	0.7	1.6	0.6
2024	0.9	0.9	0.8	8.0

Share price chart



Source: SET

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Neo Corporate

(NEO.BK/NEO TB)

์ ตั้งเป**้ายอดขายเติบโตแข็งแกร**่ง

Even

ประชมนักวิเคราะห ์และปรับประมาณการกำไรใหม่

Impact

์ ตั้งเป้ายอดขายเติบโตแข็งแกร**่งและพยายามระดับอัตรากำไรสุทธิ** (NPM) เดิมไว้

บริษัทตั้งเป้าขอดขายเติบโตเป็นเลขสองหลัก YoY ในปี 2568 หนุนจาก i) แนะนำผลิตภัณฑ์ใหม่ ๆ มากกว่า 50 SKU (กลุ่มสินคาปกติและกลุ่มพรีเมียมแมส) และการขยายช่องทางการจัดจำหน่าย ซึ่งช่วย ดันยอดขายในประเทศขึ้น ii) ยอดขายสงออกเติบโต 20% จากการแกปัญหาดานผู้จัดจำหนายและการ ขยายช่องทางการขาย ในแง GPM กาดว่าจะลดลง YoY อยู่ราว 41-43% (เทียบกับสุมมติฐานของเราที่ 43.3%) เนื่องจากตนทุนวัตถุดิบสูงขึ้นและกาเสื่อมรากาสูงราว 80-90 ล้านบาทตอปี แต่อยางไรก็ดี บริษัท กาดว่าจะสามารถบริหารจัดการกาใช้จายในการขายและบริหาร (SG&A) ได้ดี โดยพยายามคงระดับอัตรา กำไรสุทธิ์ (NPM) อยู่ราว 8-10% ในปี 2568F

คาดมีแรงกดดันบางอย**่างต่อ GPM และปรับลดกำไร**ลง

เรายังคงยืนยันมุมมูองของเราบุนสมมติฐานยอคขายปี 2568 จะเติบโตราว 7-8% ตามสภาวะเศรษฐกิจใน ปัจจูบัน ทำใหผูกาสมัยใหมอาจจำเป็นต่องเปิดตัวแคมเปญส่งเสริมการขาย ซึ่งอาจกคดันอัตรากำไร ขั้นคนของ NEO บาง ดังนั้นเราจึงปรับลดประมาณการกำไรลง 7% ในช่วงปี 2568F-2569F เพราะ GPM ถูกปรับลดลงเหลือ 42.5%/42.7% (จาก 43.3%/43.5%) โดยที่ เรากาดกำไรปี 2568F ที่ 928 ลามบาท (-8% YoY) และเดิบโตตออยู่ที่ 1.0 พันลานบาท (+11% YoY) ในปี 2569F หลัก ๆ เกิดจากรายได้สูงขึ้น ในดาน upside ของกำไรจะมาจาก i) รายไดจากการขายในตลาดสงออกดีขึ้นและ/หรือมีสัดส่วนกลุมสินคาพรี เมียมแมสมากขึ้นและ ii) รากาน้ำมันปาลมดิบุใน 2H68F อาจต่ำกวากาด ทั้งนี้ จากการวิเคราะห์ความ ออนไหว (sensitivity analysis) ของเราพบวารายไดที่เปลี่ยนแปลงไปทุก ๆ 1% จะทำให้กำไรสุทธิ เปลี่ยนแปลง 1% และ GPM ที่เปลี่ยนแปลงทุก ๆ 1% จะสงผลตอกำไรของ NEO ในทิศทางเดียวกันราว 9%

คาดวาใน 1Q68F จะเป็นจุดตำสูดของปี

บริษัทให[®] guidance วารายได้ใน 1QTD68 ดีขึ้น YoY ด้วยปัจจัยหนุนหลักจากยอดขายส่งออกพื้นตัว แข็งแกร่งโดยเฉพาะที่เวียดนาม (+40% YoY) อิงจากราคาน้ำมันปาล์มใน 4Q67 เป็นจุดพีค (Figure 1) ซึ่ง นาจะสร้างแรงกดดันต่อ GPM ของ NEO ใน 1Q68F และกาดว่า GPM จะแตะจุดต่ำสุดในปีนี้ ในเบื้องต้น เรากาดว่า GPM ใน 1Q68F จะต่ำอยู่ราว 40-41% (เทียบกับ 45.9% ใน 1Q67 และ 42.8% ใน 4Q67) และ นาจะกอยๆ ดีขึ้นใน 2Q68F เป็นต้นไป

Valuation & action

ตามประมาณการกำไรใหม่ของเรา คงค่า PE ไว้ที่ 12x แต่เราปรับลดราคาเป้าหมายปี 2568 ลงใหม่ที่ 37.0 บาท (จากเดิม 40.0 บาท) อย่างไรก็ดี เรายังคงคำแนะนำ "ชื่อ" NEO เนื่องจากตำแหน่งแบรนด์ที่แข็งแกรง ในตลาดสินกาอุปโภคบริโภคที่มีการหมุนเวียนเร็ว (fast-moving consumer goods: FMCG) ความสามารถในการขยายตลาดต่างประเทศ และเรามองวาราคาหุนที่ลดลงได้สะท้อนถึงความกังวล เกี่ยวกับแนวโนมกำไรไปแลว

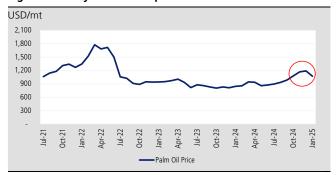
Risks ภาวะเศรษฐกิจชะลอตัว การแข่งขันสูงขึ้น การเปลี่ยนแปลงความชอบของลูกค้า

Key financials and valuations

	Dec-22A	Dec-23A	Dec-24A	Dec-25F	Dec-26F
Revenue (Btmn)	8,301	9,484	10,062	10,804	11,606
Gross profit (Btmn)	3,120	4,035	4,525	4,588	4,952
SG&A (Btmn)	2,395	2,957	3,222	3,382	3,633
Net profit (Btmn)	565	830	1,008	928	1,026
Normalized profit (Btmn)	565	830	1,008	928	1,026
EPS (Bt)	2.54	3.74	3.36	3.09	3.42
DPS (Bt)	2.6	500.4	1.3	1.3	1.5
EPS growth (%)	(21.5)	47.0	(10.1)	(8.0)	10.6
P/E (X)	0.0	0.0	9.3	10.1	9.1
P/B (X)	0.0	0.0	1.9	1.6	1.5
EV/EBITDA (X)	0.8	1.5	6.7	4.8	4.1
Net debt to Equity (%)	34.4	140.2	46.7	4.0	net cash
Dividend yield (%)	N.A	N.A	4.3	4.3	4.8
Return on Equity (%)	24.8	41.7	30.4	18.7	18.4

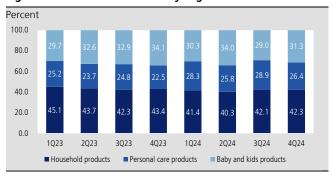


Figure 1: Malaysia Palm Oil price



Source: Ycharts, KGI Securities Research

Figure 3: Revenue breakdown by segments



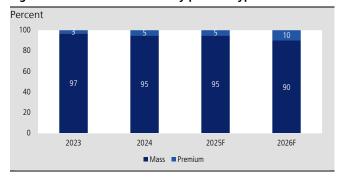
Source: Ycharts, KGI Securities Research

Figure 2: Gross margin and Palm oil



Source: Company data, KGI Securities Research

Figure 4: Revenue breakdown by product types



Source: Company data, KGI Securities Research

Figure 5: Earnings revisions

	202	2025F		202	Changed	
	Previous	Revised	(%)	Previous	Revised	(%)
Revenue (Btmn)	10,807	10,804	(0.0)	11,610	11,606	(0.0)
Household	4,336	4,388	1.2	4,552	4,607	1.2
Personal care	3,023	2,968	(1.8)	3,265	3,205	(1.8)
Baby and kids	3,449	3,449	0.0	3,793	3,793	0.0
Net profit (Bt mn)	999	928	(7.1)	1,103	1,026	(7.0)
GPM	43.3	42.5	(8.0)	43.5	42.7	(0.8)
SG&A to sales	31.3	31.3	0.0	31.3	31.3	0.0



igure 6: Key assumptions							
	unit	2022	2023	2024	2025F	2026F	
Revenue	Btmn	8,301	9,484	10,062	10,804	11,606	
Growth	%YoY	11.5	14.3	6.1	7.4	7.4	
Revenue breakdo	wn						
Household	Btmn	3,498	4,127	4,179	4,388	4,607	
Personal care	Btmn	2,071	2,287	2,748	2,968	3,205	
Baby and kids	Btmn	2,731	3,070	3,135	3,449	3,793	
Domestics	Btmn	7,144	8,238	9,105	9,788	10,522	
Overseas	Btmn	1,156	1,246	957	1,053	1,132	
Growth							
Domestics	%YoY	12.7	15.3	10.5	7.5	7.5	
Overseas	%YoY	4.5	7.8	(23.2)	10.0	7.5	
Gross margin	%	37.6	42.5	45.0	42.5	42.7	
SG&A to sales	%	28.9	31.2	32.0	31.3	31.3	

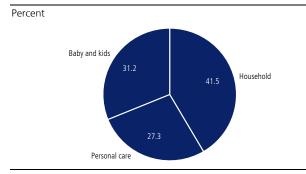


Figure 7: Company profile

Neo Corporate Public Company Limited (NEO) is a leading player in consumer goods with the total >1,000 items covering three categories; i) household products, ii) personal care products, and iii) baby and kids products. The company has eight brands under operations; Fineline, Smart, Tomi, BeNice, TROS, Eversense, Vivite, and D-nee.

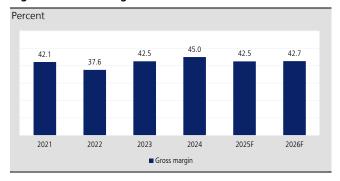
Source: Company data, KGI Securities Research

Figure 9: Revenue breakdown by products



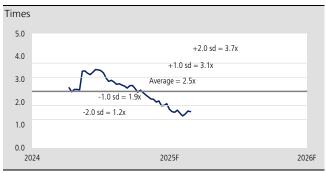
Source: Company data, KGI Securities Research

Figure 11: Gross margin



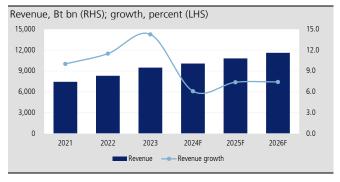
Source: Company data, KGI Securities Research

Figure 13: PBV



Source: KGI Securities Research

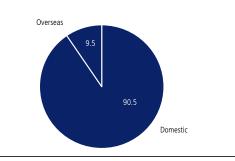
Figure 8: Revenue



Source: Company data, KGI Securities Research

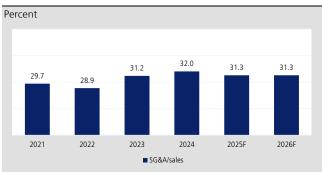
Figure 10: Revenue breakdown (2024)

Percent



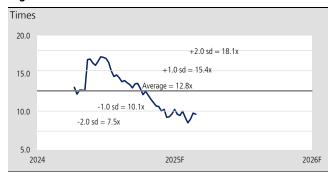
Source: Company data, KGI Securities Research

Figure 12: SG&A/sales



Source: Company data, KGI Securities Research

Figure 14: PER



Source: KGI Securities Research



Neo Corporate - Quarterly Income Statement



DateRatingTargetPrice25-Dec-24Outperform40.0033.50



Balance Sheet					
As of 31 Dec (Btmn)	2022	2023	2024	2025F	2026F
Total Assets	6,335	7,287	10,934	11,182	11,833
Current Assets	3,061	3,299	5,329	5,113	5,976
Cash&ST Investment	224	488	169	1,907	2,534
Inventories	864	772	924	881	943
Account Receivable	1,929	1,992	2,195	2,269	2,437
Other	45	46	2,040	53	57
Non-current Assets	3,274	3,989	5,605	6,069	5,857
LT Investment	0	0	0	0	0
Net Fixed Assets	3,085	3,642	5,329	5,672	5,432
Others	188	346	276	396	426
Total Liabilities	3,924	5,720	5,875	5,545	5,493
Current liabilities	2,816	3,588	3,406	3,950	4,142
Account Payable	2,334	2,391	2,676	2,727	2,919
ST borrowing	142	705	0	705	705
Others	341	492	730	518	517
Long-term liabilities	1,108	2,131	2,469	1,596	1,351
Long-term debts	709	1,704	1,992	1,149	872
Others	399	427	477	446	479
Shareholders' Equity	2,411	1,568	5,059	5,658	6,362
Common stock	222	222	300	300	300
Capital surplus	414	414	3,315	3,315	3,315
retained earnings	1,713	878	1,387	1,985	2,689

Source: KGI Securities Research

Key Ratios					
Year to 31 Dec	2022	2023	2024	2025F	2026F
Growth (%YoY)					
Sales	11.5	14.3	6.1	7.4	7.4
OP	(21.1)	48.2	24.0	(9.7)	9.3
EBITDA	(15.2)	36.6	19.7	9.0	4.5
NP	(21.5)	47.0	21.5	(8.0)	10.6
Normalized profit	(21.5)	47.0	21.5	(8.0)	10.6
EPS	(21.5)	47.0	(10.1)	(8.0)	10.6
Normalized EPS	(21.5)	47.0	(10.1)	(8.0)	10.6
Profitability (%)					
Gross margin	37.6	42.5	45.0	42.5	42.7
Operating margin	9.0	11.7	13.6	11.5	11.7
EBITDA margin	12.9	15.4	17.4	17.7	17.2
Net margin	6.8	8.7	10.0	8.6	8.8
ROAA	9.2	12.2	11.1	9.1	9.6
ROAE	24.8	41.7	30.4	18.7	18.4
Stability					
Debt/equity (%)	162.8	364.9	116.1	97.6	86.0
Net debt/equity (%)	34.4	140.2	46.7	4.0	(10.7)
Interest coverage (x)	20.6	20.3	16.0	19.2	24.3
Interest&ST debt coverage (x)	4.2	1.5	16.0	1.6	1.8
Cash flow interest coverage (x)	23.0	21.9	(3.3)	55.4	29.6
Cash flow/interest&ST debt (x)	4.7	1.6	(3.3)	4.6	2.2
Current ratio (x)	1.1	0.9	1.6	1.3	1.5
Quick ratio (x)	8.0	0.7	1.3	1.1	1.2
Net debt (Btmn)	830	2,198	2,360	225	(680)
Per share data (Bt)					
EPS	2.5	3.7	3.4	3.1	3.4
Normalized EPS	2.5	3.7	3.4	3.1	3.4
CFPS	3.7	5.4	(0.9)	11.9	5.5
BVPS	10.9	7.1	16.9	18.9	21.2
Sales/share	37.4	42.7	33.5	36.0	38.7
EBIT DA/share	4.8	6.6	5.8	6.4	6.6
DPS	2.6	500.4	1.3	1.3	1.5

Source: KGI Securities Research

Profit	& Loss	5
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Year to Dec 31 (Btmn)	2022	2023	2024	2025F	2026F
Revenue	8,301	9,484	10,062	10,804	11,606
Cost of good sold	5,181	5,449	5,537	6,216	6,654
Gross profit	3,120	4,035	4,525	4,588	4,952
Operating expense	2,395	2,957	3,222	3,382	3,633
Other income	22	28	69	32	34
Operating Profit	746	1,106	1,372	1,238	1,353
Depreciation of fixed asset	323	355	378	669	641
Operating EBITDA	1,070	1,461	1,749	1,907	1,994
Non-operating income	0	0	0	0	0
Interest income	0	0	0	0	0
Other non-op income	0	0	0	0	0
Non-operating expense	(36)	(55)	(86)	(64)	(56)
Interest expense	(36)	(55)	(86)	(64)	(56)
Other non-op expense	0	0	0	0	0
Equity income/(loss)	0	0	0	0	0
Pretax profit	710	1,052	1,286	1,174	1,298
Current taxation	(142)	(212)	(262)	(235)	(260)
Minorities	4	10	15	11	12
Extra item	0	0	0	0	0
Net profit	565	830	1,008	928	1,026
Normalized profit	565	830	1,008	928	1,026
EPS (Bt)	2.5	3.7	3.4	3.1	3.4
Normalized EPS (Bt)	2.5	3.7	3.4	3.1	3.4

Source: KGI Securities Research

Cash Flow

Year to Dec 31 (Btmn)	2022	2023	2024	2025F	2026F
Operating cash flow	831	1,196	(283)	3,567	1,645
Net profit	565	830	1,008	928	1,026
Depreciation&Amortization	323	355	378	669	641
Change in working capital	(57)	11	(1,992)	1,970	(21)
Others					
Investment cash flow	(677)	(910)	(3,000)	(401)	(400)
Net CAPEX	(677)	(912)	(3,000)	(400)	(400)
Change in LT investment	0	0	0	0	0
Change in other assets	0	2	0	(1)	(0)
Free cash flow	154	286	(3,282)	3,167	1,245
Financing cash flow	(409)	(21)	2,351	(863)	(695)
Change in share capital	0	0	78	0	0
Net change in debt	(106)	1,652	(132)	(460)	(294)
Change in other liabs	(303)	(1,673)	2,405	(403)	(401)
Net cash flow	(255)	265	(931)	2,350	628

Source: KGI Securities Research

Rates of Return on Invested Capital

Year	1	COGS		Depreciation		Operating expense		Operating
rear	1-	Revenue	т	Revenue	т	Revenue	_	margin
2021		57.9%		4.2%		29.7%		8.2%
2022		62.4%		3.9%		28.9%		4.8%
2023		57.5%		3.7%		31.2%		7.6%
2024		55.0%		3.8%		32.0%		9.2%
2025F		57.5%		6.2%		31.3%		5.0%
2026F		57.3%		5.5%		31.3%		5.8%
Year	1/-	Working capital		Net PPE		Other assets		Capital
- I Cai	17	Revenue		Revenue	-т-	Revenue		Turnover
2021		(0.0)		0.4		0.4		1.3
2022		(0.0)		0.4		0.4		1.3
2023		0.0		0.4		0.4		1.3
2024		(0.2)		0.5		0.6		1.1
2025F		0.2		0.5		0.5		0.8
2026F		(0.0)		0.5		0.5		1.0
Year	1/	Operating	Х	Capital	х	Cash	=	After-tax return
- I Cai	17	margin	^	turnover	^	tax rate		on Inv.capital
2021		8.2%		1.3		19.8%		2.1%
2022		4.8%		1.3		19.9%		1.3%
2023		7.6%		1.3		20.2%		2.0%
2024		9.2%		1.1		20.4%		2.1%
2025F		5.0%		0.8		20.0%		1.0%
2026F		5.8%		1.0		20.0%		1.3%

Source: KGI Securities Research



Company's ESG details

Environment

- > The company has developed a sustainable operations roadmap (ESG Activity Roadmap) to align with its circular economy policy and short-term and medium-term goals.
- > NEO has reduced its use of virgin plastic by a total of 85 tons, which accounts for 3.6% of its total plastic packaging volume.
- > The company has compiled data on recyclable packaging materials, which account for 81% of the total packaging volume. The company is in the process of developing and improving packaging to make the remaining 19% of the Company's total packaging recyclable.
- In 2023, NEO developed and tested plastic pellets derived from recycled post-consumer plastic bottles to be used as Post Consumer Resin (PCR) in support of the circular economy and to extend the lifespan of materials for maximum value. The company has also designed and tested the strength of packaging to effectively maintain product quality.



SET ESG Ratings

Stock	Company name	SET ESG Ratings	Stock	Company name	SET ESG Ratings
ADVANC	ADVANCED INFO SERVICE	AA	KCE	KCE ELECTRONICS	A
AMATA	AMATA CORPORATION	AAA	KKP	KIATNAKIN PHATRA BANK	AA
AOT	AIRPORTS OF THAILAND	Α	KTB	KRUNG THAI BANK	AAA
AP	AP (THAILAND)	AA	KTC	KRUNGTHAI CARD	AAA
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	AA	LH	LAND AND HOUSES	AA
Banpu	BANPU	AAA	MAJOR	MAJOR CINEPLEX GROUP	AA
BBGI	BBGI	AA	MINT	MINOR INTERNATIONAL	AA
BBL	BANGKOK BANK	AAA	MTC	MUANGTHAI CAPITAL	AAA
BCH	BANGKOK CHAIN HOSPITAL	AA	OR	PTT OIL AND RETAIL BUSINESS	AAA
BCPG	BCPG	AAA	ORI	ORIGIN PROPERTY	AAA
BDMS	BANGKOK DUSIT MEDICAL SERVICES	Α	OSP	OSOTSPA	AA
BEM	BANGKOK EXPRESSWAY AND METRO	AAA	PLANB	PLAN B MEDIA	AA
BGRIM	B.GRIMM POWER	AAA	PSH	PRUKSA HOLDING	AA
BPP	BANPU POWER	AAA	PTT	PTT	AAA
BTG	BETAGRO	AAA	PTTEP	PTT EXPLORATION AND PRODUCTION	AA**
BTS	BTS GROUP HOLDINGS	AA	PTTGC	PTT GLOBAL CHEMICAL	AAA
CBG	CARABAO GROUP	AA	RATCH	RATCH GROUP	AAA
CENTEL	CENTRAL PLAZA HOTEL	AAA	RBF	R&B FOOD SUPPLY	Α
CK	CH. KARNCHANG	AA	SAK	SAKSIAM LEASING	Α
CKP	CK POWER	AAA	SAPPE	SAPPE	Α
сом7	COM7	AA	SAWAD	SRISAWAD CORPORATION	AA
CPALL	CP ALL	AAA	SCB	SCB X	AA
CPAXT	CP AXTRA	AA	SCGP	SCG PACKAGING	AAA
CPF	CHAROEN POKPHAND FOODS	AAA	SHR	S HOTELS AND RESORTS	AA
CPN	CENTRAL PATTANA	AAA	SMPC	SAHAMITR PRESSURE CONTAINER	AA
CRC	CENTRAL RETAIL CORPORATION	AA	SPALI	SUPALAI	Α
DELTA	DELTA ELECTRONICS (THAILAND)	Α	STECON	STECON GROUP	AA
EGCO	ELECTRICITY GENERATING	AA	SUN	SUNSWEET	BBB
GLOBAL	SIAM GLOBAL HOUSE	AA	SYNEX	SYNNEX (THAILAND)	AA
GPSC	GLOBAL POWER SYNERGY	AAA	TCAP	THANACHART CAPITAL	AA
GULF	GULF ENERGY DEVELOPMENT	AAA	TFG	THAIFOODS GROUP	AA
HANA	HANA MICROELECTRONICS	AA	TISCO	TISCO FINANCIAL GROUP	AAA
HMPRO	HOME PRODUCT CENTER	AA	TOP	THAI OIL	AAA
IVL	INDORAMA VENTURES	AAA	TTB	TMBTHANACHART BANK	AAA
JMART	JAYMART GROUP HOLDINGS	Α	TU	THAI UNION GROUP	Α
JMT	JMT NETWORK SERVICES	BBB	WHA	WHA CORPORATION	AAA
KBANK	KASIKORNBANK	AAA			

^{**}SET ESG Ratings users are advised to review additional information regarding the company's environmental, social, or governance factors.

Source: www.setsustainability.com

Disclaimer: The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by the relevant institution as disclosed by the Office of the Securities and Exchange Commission, is made in order to comply with the policy and sustainable development plan for the listed companies. The relevant institution made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI)does not confirm, verify, or certify the accuracy and completeness of the assessment result.



Corporate Governance Report of Thai Listed Companies

And the same of th	Companies with	Excellent CG Scoring
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Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVIATION	CPF	CHAROEN POKPHAND FOODS	PLANB	PLAN B MEDIA
ADVANC	ADVANCED INFO SERVICE	CPN	CENTRAL PATTANA	PSH	PRUKSA HOLDING
AMA	AMA MARINE	CRC	CENTRAL RETAIL CORPORATION	PTT	PTT
AMATA	AMATA CORPORATION	DELTA	DELTA ELECTRONICS (THAILAND)	PTTEP	PTT EXPLORATION AND PRODUCTION
AOT	AIRPORTS OF THAILAND	роном	DOHOME	PTTGC	PTT GLOBAL CHEMICAL
AP	AP (THAILAND)	EGCO	ELECTRICITY GENERATING	QH	QUALITY HOUSES
BAFS	BANGKOK AVIATION FUEL SERVICES PCL.	ERW	THE ERAWAN GROUP	RATCH	RATCH GROUP
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	GFPT	GFPT	RBF	R&B FOOD SUPPLY
BANPU	BANPU	GLOBAL	SIAM GLOBAL HOUSE	SAK	SAKSIAM LEASING
BBGI	BBGI	GPSC	GLOBAL POWER SYNERGY	SAV	SAMART AVIATION SOLUTIONS
BBL	BANGKOK BANK	GULF	GULF ENERGY DEVELOPMENT	SAWAD	SRISAWAD CORPORATION
BCH	BANGKOK CHAIN HOSPITAL	HANA	HANA MICROELECTRONICS	SCB	SCB X
BCP	BANGCHAK CORPORATION	HMPRO	HOME PRODUCT CENTER	SCGP	SCG PACKAGING
BCPG	BCPG	IRPC	IRPC	SHR	S HOTELS AND RESORTS
BDMS	BANGKOK DUSIT MEDICAL SERVICES	ITC	I-TAIL CORPORATION	SMPC	SAHAMITR PRESSURE CONTAINER
BEC	BEC WORLD	IVL	INDORAMA VENTURES	SPALI	SUPALAI
BEM	BANGKOK EXPRESSWAY AND METRO	KBANK	KASIKORNBANK	SPRC	STAR PETROLEUM REFINING
BGRIM	B.GRIMM POWER	KCE	KCE ELECTRONICS	SUN	SUNSWEET
BPP	BANPU POWER	KKP	KIATNAKIN PHATRA BANK	SVI	SVI
BSRC	BANGCHAK SRIRACHA	KTB	KRUNG THAI BANK	SYNEX	SYNNEX (THAILAND)
BTG	BETAGRO	KTC	Krungthai Card	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	LH	LAND AND HOUSES	TFG	THAIFOODS GROUP
CBG	CARABAO GROUP	LPN	L.P.N. DEVELOPMENT	TISCO	TISCO FINANCIAL GROUP
CENTEL	CENTRAL PLAZA HOTEL	MAJOR	MAJOR CINEPLEX GROUP	TOP	THAI OIL
CK	CH. KARNCHANG	MINT	MINOR INTERNATIONAL	TRUE	TRUE CORPORATION
CKP	CK POWER	MTC	MUANGTHAI CAPITAL	TTB	TMBTHANACHART BANK
сом7	COM7	OR	PTT OIL AND RETAIL BUSINESS	TU	THAI UNION GROUP
CPALL	CP ALL	ORI	ORIGIN PROPERTY	WHA	WHA CORPORATION
CPAXT	CP AXTRA	OSP	OSOTSPA		



Companies with Very Good CG Scoring

AND DESCRIPTION OF THE PERSON	Control of the Contro	,			
Stock	Company name	Stock	Company name	Stock	Company name
AEONTS	AEON THANA SINSAP (THAILAND)	HUMAN	HUMANICA	SAPPE	SAPPE
вн	BUMBUNGRAD HOSPITAL	IMART	IAYMART GROUP HOLDINGS	TKN	TAOKAENOI FOOD & MARKETING



Companies with Good CG Scoring

Stock	Company name		Stock	Company name	Stock	Company name
EKH	EKACHAI MEDICAL	. CARE	SISB	SISB		
JMT	JMT NETWORK SER	RVICES	TNP	THANAPIRIYA		

Companies classified Not in the three highest score groups

Stock	Company name	Stock	Company name	Stock	Company name
AU	AFTER YOU	PLT	PILATUS MARINE	TIDLOR	NGERN TID LOR
CHG	CHULARAT HOSPITAL	PTG	PTG ENERGY		
NEO	NEO CORPORATE	SPA	SIAM WELLNESS GROUP		

Disclaimer: The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an assessment of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of such survey result.

March 5, 2025



Anti-corruption Progress Indicator

Certified

Stock	Company name	Stock	Company name	Stock	Company name
ADVANC	ADVANCED INFO SERVICE	DOHOME	DOHOME	PTG	PTG ENERGY
AMA	AMA MARINE	EGCO	ELECTRICITY GENERATING	PTT	PTT
AMATA	AMATA CORPORATION	ERW	THE ERAWAN GROUP	PTTEP	PTT EXPLORATION AND PRODUCTION
AP	AP (THAILAND)	GFPT	GFPT	PTTGC	PTT GLOBAL CHEMICAL
BAFS	BANGKOK AVIATION FUEL SERVICES PCL.	GLOBAL	SIAM GLOBAL HOUSE	QH	QUALITY HOUSES
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	GPSC	GLOBAL POWER SYNERGY	RATCH	RATCH GROUP
BANPU	BANPU	GULF	GULF ENERGY DEVELOPMENT	RBF	R&B FOOD SUPPLY
BBGI	BBGI	HANA	HANA MICROELECTRONICS	SAK	SAKSIAM LEASING
BBL	BANGKOK BANK	HMPRO	HOME PRODUCT CENTER	SAPPE	SAPPE
BCH	BANGKOK CHAIN HOSPITAL	IRPC	IRPC	SCB	SCB X
BCP	BANGCHAK CORPORATION	IVL	INDORAMA VENTURES	SCGP	SCG PACKAGING
BCPG	BCPG	KBANK	KASIKORNBANK	SMPC	SAHAMITR PRESSURE CONTAINER
BEC	BEC WORLD	KCE	KCE ELECTRONICS	SPALI	SUPALAI
BGRIM	B.GRIMM POWER	KKP	KIATNAKIN PHATRA BANK	SPRC	STAR PETROLEUM REFINING
BPP	BANPU POWER	KTB	KRUNG THAI BANK	SVI	SVI
BTG	BETAGRO	KTC	KRUNGTHAI CARD	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	LH	LAND AND HOUSES	TFG	THAIFOODS GROUP
CBG	CARABAO GROUP	LPN	L.P.N. DEVELOPMENT	TIDLOR	NGERN TID LOR
CENTEL	CENTRAL PLAZA HOTEL	MAJOR	MAJOR CINEPLEX GROUP	TISCO	TISCO FINANCIAL GROUP
COM7	COM7	MINT	MINOR INTERNATIONAL	TKN	TAOKAENOI FOOD & MARKETING
CPALL	CP ALL	MTC	MUANGTHAI CAPITAL	TNP	THANAPIRIYA
CPAXT	CP AXTRA	OR	PTT OIL AND RETAIL BUSINESS	TOP	THAI OIL
CPF	CHAROEN POKPHAND FOODS	ORI	ORIGIN PROPERTY	TRUE	TRUE CORPORATION
CPN	CENTRAL PATTANA	OSP	OSOTSPA	TTB	TMBTHANACHART BANK
CRC	CENTRAL RETAIL CORPORATION	PLANB	PLAN B MEDIA	TU	THAI UNION GROUP
DELTA	DELTA ELECTRONICS (THAILAND)	PSH	PRUKSA HOLDING	WHA	WHA CORPORATION

Declared

Stock	Company name	Stock	Company name	Stock	Company name
CHG	CHULARAT HOSPITAL	ITC	I-TAIL CORPORATION	SAWAD	SRISAWAD CORPORATION
HUMAN	HUMANICA	JMART	JAYMART GROUP HOLDINGS	SHR	S HOTELS AND RESORTS

Non-participation

	pai de padion				
Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVIATION	BSRC	BANGCHAK SRIRACHA	SAV	SAMART AVIATION SOLUTIONS
AEONTS	AEON THANA SINSAP (THAILAND)	CK	CH. KARNCHANG	SISB	SISB
AOT	AIRPORTS OF THAILAND	CKP	CK POWER	SPA	SIAM WELLNESS GROUP
AU	AFTER YOU	EKH	EKACHAI MEDICAL CARE	SUN	SUNSWEET
BDMS	BANGKOK DUSIT MEDICAL SERVICES	JMT	JMT NETWORK SERVICES	SYNEX	SYNNEX (THAILAND)
BEM	BANGKOK EXPRESSWAY AND METRO	NEO	NEO CORPORATE		
ВН	BUMRUNGRAD HOSPITAL	PLT	PILATUS MARINE		

Source: www.cgthailand.org

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KGI's Ratings

Rating	Definition
Outperform (OP)	The stock's excess return over the next twelve months is ranked in the top 40% of KGI's coverage universe in the related market (e.g. Taiwan)
Neutral (N)	The stock's excess return over the next twelve months is ranked in the range between the top 40% and the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan)
Under perform (U)	The stock's excess return over the next twelve months is ranked in the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan).
Not Rated (NR)	The stock is not rated by KGI.
Restricted (R)	KGI policy and/or applicable law regulations preclude certain types of communications, including an investment recommendation, during the course of KGI's engagement in an investment banking transaction and in certain other circumstances.
	Excess return = 12M target price/current price-
Note	When an analyst publishes a new report on a covered stock, we rank the stock's excess return with those of other stocks in KGI's coverage universe in the related market. We will assign a rating based on its ranking. If an analyst does not publish a new report on a covered stock, its rating will not be changed automatically.

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