

SET ESG Rating of A

Neutral - Maintained

Price as of 15 Jan 2025	13.00			
12M target price (Bt/shr)	16.00			
Unchanged/Revised up(down)(%) Unchan				
Upside/downside (%)	23.1			

Key messages

เรากาดว่ากำไรปกดิของ TU ใน 4Q67F จะอยู่ที่ 1.14 พันล้าน บาท (-8% YoY, -4% QoQ) โดยกำไรที่ถดลงจะเป็นเพราะ ขอดขายชบเชา และ ค่าใช้จาย SG&A เพิ่มขึ้น เรากาดว่า ขอดขายปีนี้น่าจะต่ำกว่าเป้าของบริษัทเพราะอุปสงค์ออนแอ และ ความล่าช้าในการจัดส่งสินค้า อีกทั้ง เรากาดว่าค่าใช้จาย SG&A จะเพิ่มขึ้นทั้ง YoY และ QoQ เพราะบริษัทมีค่าใช้จาย ในการปรับโครงสร้างธุรกิจ รวมถึงค่าขนส่ง และ การตลาด เพิ่มขึ้น เรายังคงคำแนะนำถือ TU ในขณะที่เราอยู่ระหว่าง การประเมินผลกระทบจากเกษฑ์ global minimum tax, การ ขึ้นค่าแรงขั้นต่ำ และ ขอดขายที่ไตต่ำกว่าที่คาดไว้

Trading data

Mkt cap (Btmn/US\$mn))	57,	026/1,426
Outstanding shares (mr		4,455	
Foreign ownership (mn		1,109	
3M avg. daily trading (r		16	
52-week trading range	(Bt)		12.2-15.9
Performance (%)	3M	6M	12M
Absolute	-15.2	-12.3	
Relative	-3.0	-16.9	-8.5

Quarterly EPS

EPS	Q1	Q2	Q3	Q4
2022	0.36	0.33	0.53	0.25
2023	0.20	0.21	0.25	(3.82)
2024	0.24	0.26	0.30	NA

Share price chart



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Thai Union Group

(TU.BK/TU TB)*

ประมาณการ 4Q67F: กำไรจะลดลงทั้ง YoY และ QoQ

Event

ประมาณการ 4Q67F

Impact

กาดว่ายอดขายจะทรงตัว ในขณะที่ค่าใช[้]จายเพิ่มขึ้น

เรากาคว่ากำไรปกติของ TU ใน 4Q67F จะอยู่ที่ 1.14 พันลานบาท (-8% YoY, -4% QoQ) อย่างไรก็ตาม กำไรสุทธิจะพลิกจากขาดทุนสุทธิ 1.72 หมื่นลานบาทใน 4Q66 เพราะผลขาดทุนจากการคอยค่าของการ ลงทุนใน Red Lobster เรากาคว่ากำไรปกติที่ลดลงจะเป็นเพราะยอดขายซบเซา และ ค่าใช้จาย SG&A เพิ่มขึ้น

เรากาดว่าขอดขายจะทรงตัวทั้ง YoY และ QoQ อยู่ที่ 3.52 หมื่นล้านบาท โดยเมื่อเทียบ YoYขอดขายที่ เพิ่มขึ้นเล็กน้อยของอาหารทะเลแปรรูป และ ผลิตภัณฑ์ดูแลสัตว์เลี้ยงจะหักล้างไปกับขอดขายในธุรกิจ อาหารทะเลแช่เข็งที่หดตัวลง เพราะอุปสงค์ผลิตภัณฑ์จากกุ้งออนแอ ในขณะเดียวกัน เรากาดว่าขอดขาย อาหารทะเลแปรรูปจะลดลง QoQ เพราะอุปสงค์จากขุโรปต่ำกวาที่กาดเอาไว้ ส่วนขอดขายในธุรกิจดูแล สัตว์เลี้ยงนาจะต่ำเกินกาดเพราะความลาช้าในการจัดส่งสินค้า ดังนั้น เราจึงกาดว่าขอดขายในปี 2567F จะ เพิ่มขึ้นเพียง 1.8% ต่ำกวาเป้าของบริษัทที่ 3%-4% อย่างไรก็ตาม เรากาดว่า GPM นาจะยังอยู่ในช่วง เป้าหมายที่ +1.0ppts YoY แตกาดว่าจะลดลง 0.7ppts QoQ มาอยู่ที่ 18.8% โดยกาดว่า GPM จากธุรกิจ อาหารทะเลแปรรูปจะเพิ่มขึ้นทั้ง YoY และ QoQ อย่างไรก็ตาม เรากาดว่า GPM ของธุรกิจดูแลสัตว์เลี้ยง จะลดลงอย่างมีนัยสำคัญ QoQ เพราะตนทุนกาแรงสูงขึ้น, มีการจัดโปรโมชันส่งเสริมการขาย และ ไม่มี การกลับรายการสำรองสต็อกเหมือนใน 3Q67 ในขณะเดียวกัน เรากาดว่าสัดส่วน SG&A ต่อขอดขายจะ เพิ่มขึ้นทั้ง YoY และ QoQ เป็น 13.7% เพราะบริษัทมีกาใช้จายในการแปลงสภาพธุรกิจ รวมถึงกาขนส่ง และ การตลาดเพิ่มขึ้น

เรากาควาส่วนแบ่งกำไรจาก JVs และ บริษัทรวมจะเพิ่มขึ้นอยางแข็งแกรง 37% YoY เป็น 184 ล้านบาท (ไม่นับส่วนแบ่งผลขาดทุนจาก Red Lobster ใน 4Q67) จากผลการคำเนินงานที่แข็งแกร่งของ Avanti Feed แต่จะลดลง 33% QoQ เพราะบัจจัยฤดูกาล เรากาควาคาใช้จายคอกเบี้ยจะลดลง 1% YoY และ QoQ มาอยู่ที่ 624 ล้านบาท ในขณะที่คาควา TU จะบันทึกผลขาดทุนจากอัตราแลกเปลี่ยน 100 ล้านบาท จากที่ มีกำไรจากอัตราแลกเปลี่ยน 68 ล้านบาทใน 4Q66 และ จากขาดทน 54 ล้านบาทใน 3Q67

Valuation & action

เรายังคงคำแนะนำถือ TU โดยประเมินราคาเป้าหมายปี 2568 ที่ 16.00 บาท ถึงแม้วาราคาหุ้นที่ลดลง ในช่วงที่ผานมาจะทำให้มี upside ถึงราคาเป้าหมายของเราอีกมาก แต่ยอดขายที่โตต่ำกวาที่คาดไว้ทำให้ เราระมัดระวังกับแนวโน้มการเติบโตในระยะต่อไปมากขึ้น นอกจากนี้ ความไม่แน่นอนเกี่ยวกับ ผลกระทบจากเกณฑ์ global minimum tax และ ผลกระทบจากการขึ้นค่าแรงขั้นต่ำยังทำให้ประมาณการ กำไรของเรามี downside อีก

Risks ตนทุนวัตถุคิบสูงขึ้น, อัตราแลกเปลี่ยน และ เศรษฐกิจโลกชะลอตัวลง

Key financials and valuations

	Dec - 21A	Dec - 22A	Dec - 23A	Dec - 24F	Dec - 25F
Revenue (Btmn)	141,048	155,586	136,153	141,176	141,190
Gross Profit (Btmn)	25,727	27,206	23,225	25,760	25,312
SG&A (Btmn)	17,471	19,156	16,313	18,282	18,355
Net Profit (Btmn)	8,013	7,138	(13,933)	4,986	5,163
Normalized Profit (Btmn)	7,939	6,704	4,499	4,986	5,163
EPS (Bt)	1.66	1.47	(3.15)	1.10	1.14
DPS (Bt)	0.95	0.84	0.55	0.72	0.74
EPS Growth (%)	31.4	(11.3)	(314.3)	NM	3.8
P/E (X)	11.8	11.5	(4.8)	11.8	11.4
P/B (X)	1.5	1.0	1.2	0.9	0.9
EV/EBITDA (X)	12.5	12.5	12.4	10.3	10.2
Net Debt to Equity (%)	152.2	92.4	125.7	121.0	113.8
Dividend Yield (%)	4.9	5.0	3.7	5.5	5.7
Return on Average Equity (%)	14.4	10.2	(20.0)	8.4	8.4



Figure 1: TU's 4Q24F earnings preview

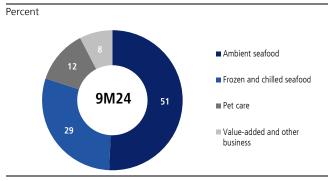
Bt mn	4Q24F	4Q23	YoY %	3Q24	QoQ %	2024F	2023	YoY %
Revenue	35,195	35,529	(0.9)	34,840	1.0	138,537	136,153	1.8
Cost of Goods Sold	(28,567)	(29,201)	(2.2)	(28,047)	1.9	(112,840)	(112,928)	(0.1)
SG&A	(4,815)	(4,173)	15.4	(4,693)	2.6	(18,287)	(16,313)	12.1
Operating Profit	1,983	2,400	(17.4)	2,263	(12.4)	8,091	7,740	4.5
FX Gain (loss)	(100)	68	(247.1)	(54)	NM	(182)	(236)	NM
Interest Expense	(624)	(630)	(0.9)	(627)	(0.5)	(2,519)	(2,302)	9.4
Share of Profit (loss)	184	134	37.4	275	(33.3)	797	679	17.4
Tax Benefit (expense)	(136)	40	NM	(208)	(34.7)	(516)	620	(183.2)
Net Profit	1,139	(17,189)	NM	1,400	(18.6)	4,911	(13,933)	NM
Normalized Profit	1,139	1,243	(8.4)	1,400	(18.6)	4,859	4,499	8.0
EPS (Bt)	0.25	(3.82)	(106.5)	0.30	(16.6)	1.08	(3.15)	(134.4)
Percent	4Q24F	4Q23	YoY %	3Q24	QoQ %	2024F	2023	YoY %
Gross margin	18.8	17.8	1.0	19.5	(0.7)	18.5	17.1	1.5
SG&A/sales	13.7	11.7	1.9	13.5	0.2	13.2	12.0	1.2
Net profit margin	3.2	(48.4)	51.6	4.0	(0.8)	3.5	(10.2)	13.8

Source: Company data, KGI Securities Research

Figure 2: Key assumptions

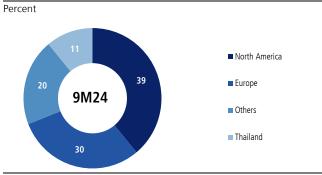
												4Q24F %	change
Our assumptions	2021	2022	2023	2024F	2025F		4Q23	1Q24	2Q24	3Q24	4Q24F	YoY	QoQ
Revenue breakdown by busin	ess (Bt mn	<u>)</u>				Ì							
Ambient seafood	58,955	66,510	63,904	68,726	70,148		15,693	17,156	17,376	17,920	16,274	4	(9)
Frozen and chilled seafood	58,417	56,964	47,295	41,785	40,545		12,525	9,618	10,842	9,836	11,489	(8)	17
Pet care	14,658	21,693	15,058	17,427	19,260		4,622	3,955	4,456	4,352	4,664	1	7
Value-added and other busine	9,017	10,420	9,895	10,599	11,236		2,689	2,490	2,609	2,732	2,768	3	1
Total	141,048	155,586	136,153	138,537	141,190		35,529	33,219	35,283	34,840	35,195	(1)	1
<u>Cost</u>													
Tuna (US\$/ton)	1,406	1,663	1,784	1,438	1,550	Ī	1,517	1,333	1,478	1,410	1,530	1	9
Share of profit (Bt mn)	(269)	(1,030)	146	797	875		(400)	159	179	275	184	NM	(33)
<u>Profitability</u>													
GPM	18.2	17.5	17.1	18.5	18.0		17.8	17.3	18.5	19.5	18.8	1.1	(0.7)
SG&A to sales	12.4	12.3	12.0	13.2	13.0		11.7	12.6	13.0	13.5	13.7	1.9	0.2

Figure 3: Sales breakdown by business



Source: Company data, KGI Securities Research

Figure 4: Sales breakdown by geography



Source: Company data \star Share of profit in 4Q23 and 2023 excluded one-time gain from discontinued operation of Bt1,219mn



Figure 5: Company profile

Thai Union Group (TU) is a manufacturer and exporter of frozen and canned seafood. Its comprehensive business includes canned food, frozen food and snacks of various types especially seafood. Its businesses also include pet care and animal feed. The company also has strategic investment in upstream and downstream businesses including restaurant, food ingredient and feed business.

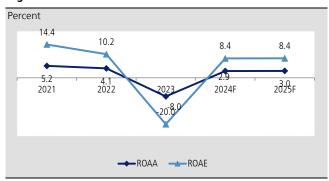
Source: Company data, KGI Securities Research

Figure 7: Gross profit



Source: Company data, KGI Securities Research

Figure 9: ROAA and ROAE



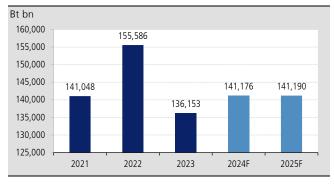
Source: Company data, KGI Securities Research

Figure 11: Company trading PER



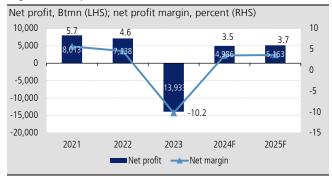
Source: Company data, KGI Securities Research

Figure 6: Revenue



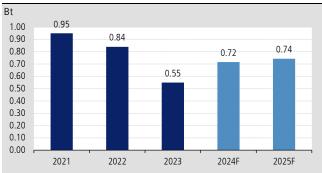
Source: Company data, KGI Securities Research

Figure 8: Net profit



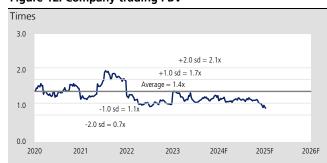
Source: Company data, KGI Securities Research

Figure 10: Dividend



Source: Company data, KGI Securities Research

Figure 12: Company trading PBV





Quarterly Income Statement

Bt mn	MAR-22A	JUN-22A	SEP-22A	DEC-22A	MAR-23A	JUN-23A	SEP-23A	DEC-23A	MAR-24A	JUN-24A	SEP-24A
Income Statement (Bt mn)											
Revenue	36,271.7	38,945.8	40,756.2	39,612.7	32,651.6	34,057.5	33,914.8	35,528.9	33,219.5	35,283.2	34,840.1
Cost of Good Sold	of Good Sold (29,917.1) (32,361.4) (33,357.4) (32,744.3) (27,73		(27,735.1)	(28,309.7)	(27,682.0)	(29,201.4)	(27,477.5)	(28,748.3)	(28,047.0)		
Gross Profit	6,354.6	6,584.4	7,398.7	6,868.4	4,916.5	5,747.8	6,232.8	6,327.5	5,742.0	6,534.9	6,793.1
Operating Expenses	(4,688.0)	(4,920.0)	(5,063.7)	(4,484.2)	(4,121.4)	(3,974.8)	(4,044.3)	(4,172.5)	(4,196.8)	(4,582.2)	(4,693.4)
Other incomes	258.2	205.5	175.3	265.4	185.4	188.1	209.2	245.3	135.1	211.6	163.5
Operating Profit	1,924.9	1,869.9	2,510.4	2,649.6	980.6	1,961.1	2,397.6	2,400.3	1,680.3	2,164.3	2,263.2
Depretiation of Fixed assets	1,021.8	1,049.0	1,185.6	1,067.3	1,048.8	1,041.3	1,028.8	1,072.2	1,066.7	1,087.5	1,111.0
Operating EBITDA	2,946.7	2,918.9	3,696.0	3,716.9	2,029.4	3,002.4	3,426.5	3,472.5	2,747.0	3,251.8	3,374.1
Non-Operating Income	17.7	21.4	12.2	18.2	12.4	50.1	49.1	120.4	113.2	125.8	119.2
Interest Income	17.7	19.4	12.2	14.0	12.4	47.3	49.0	117.6	113.2	125.8	119.1
Other Non-op Income	-	2.0	-	4.3	-	2.8	0.1	2.8	-	-	0.1
Non-Operating Expenses	(344.4)	(543.1)	(12.2)	(1,365.6)	(76.6)	(838.6)	(659.4)	(504.4)	(248.5)	(758.7)	(437.1)
Interest Expenses	(445.0)	(464.9)	(517.1)	(570.9)	(532.4)	(550.2)	(589.3)	(630.2)	(647.2)	(620.0)	(627.4)
Other Non-Op Expenses	277.9	204.9	761.0	(481.3)	224.8	(341.6)	(331.5)	(7.9)	239.6	(318.0)	(85.0)
Net investment income/(loss)	(177.3)	(283.0)	(256.0)	(313.5)	231.0	53.2	261.4	133.6	159.0	179.3	275.4
Pre-tax Profit	1,598.2	1,348.2	2,510.4	1,302.2	916.4	1,172.7	1,787.3	2,016.3	1,545.0	1,531.4	1,945.3
Current Taxation	187.8	345.8	136.1	169.9	241.8	197.8	140.3	40.1	(128.3)	(44.2)	(207.8)
Minorities	(15.0)	(47.7)	(62.6)	(140.0)	(137.5)	(155.7)	(195.9)	(243.9)	(255.6)	(281.2)	(311.3)
Extraordinary items	(25.5)	(22.5)	(53.5)	(94.0)	0.9	(186.2)	(525.7)	(19,001.9)	(8.0)	12.7	(26.0)
Net Profit	1,745.5	1,623.8	2,530.5	1,238.2	1,021.6	1,028.6	1,205.9	(17,189.3)	1,153.1	1,218.6	1,400.2
EPS (Bt)	0.36	0.33	0.53	0.25	0.20	0.21	0.25	(3.82)	0.24	0.27	0.31
Margins (%)											
Gross Profit Margin	17.5	16.9	18.2	17.3	15.1	16.9	18.4	17.8	17.3	18.5	19.5
Operating EBIT Margin	5.3	4.8	6.2	6.7	3.0	5.8	7.1	6.8	5.1	6.1	6.5
Operating EBITDA Margin	8.1	7.5	9.1	9.4	6.2	8.8	10.1	9.8	8.3	9.2	9.7
Net Profit Margin	4.8	4.2	6.2	3.1	3.1	3.0	3.6	(48.4)	3.5	3.5	4.0
Growth (% YoY)											
Revenue Growth	16.5	8.5	14.7	2.9	(10.0)	(12.6)	(16.8)	(10.3)	1.7	3.6	2.7
Operating EBIT Growth	(6.7)	(30.7)	20.9	21.8	(49.1)	4.9	(4.5)	(9.4)	71.4	10.4	(5.6)
Operating EBITDA Growth	(3.5)	(21.8)	17.5	13.9	(31.1)	2.9	(7.3)	(6.6)	35.4	8.3	(1.5)
Net Profit Growth	(3.2)	(30.7)	30.7	(35.9)	(41.5)	(36.7)	(52.3)	(1,488.3)	12.9	18.5	16.1



Balance Sheet

As of 31 Dec (Bt mn)	2021	2022	2023	2024F	2025F
Total Asset	166,604	182,569	165,450	173,562	172,255
Current Asset	74,863	87,625	85,829	92,736	90,202
Cash and ST Investment	9,723	13,029	16,451	21,368	18,827
Inventories	46,636	52,622	50,482	52,235	52,240
Account Recievable	16,308	17,525	16,031	16,941	16,943
Others	2,196	4,449	2,866	2,192	2,192
Non-Current Assets	91,741	94,945	79,621	80,827	82,053
LT investment	12,771	12,188	9,339	10,505	10,505
Net Fixed Assets	45,252	46,219	47,727	49,174	50,400
Others	33,719	36,537	22,555	21,148	21,148
Total Liabilities	104,391	94,438	99,433	104,689	100,488
Current Liabilities	48,081	36,824	50,473	37,582	44,159
Account Payable	21,351	22,018	18,798	19,765	19,767
ST Borrowings	24,610	12,232	28,740	15,450	22,025
Others	2,121	2,574	2,935	2,367	2,367
LT Liabilities	56,309	57,614	48,960	67,107	56,329
Long-term Debts	46,431	48,125	39,248	56,869	45,744
Others	9,878	9,489	9,712	10,238	10,585
Sharholder's Equity	62,213	88,131	66,017	68,874	71,767
Common Stock	1,193	1,193	1,164	1,164	1,164
Capital Surplus	19,948	19,948	19,948	19,948	19,948
Retained Earnings	38,446	41,303	22,019	23,894	25,668
Others components	2,626	25,687	22,886	23,868	24,987

Source: KGI Securities Research

Year to 31 Dec (Bt mn)	2021	2022	2023	2024F	2025F
Forecast Drivers					
Growth (% YoY)					
Sales	6.5	10.3	(12.5)	3.7	0.0
OP	5.7	(0.7)	(13.6)	6.7	(6.9)
EBITDA	5.7	0.6	(10.2)	7.9	(3.3)
NP	28.3	(10.9)	(295.2)	(135.8)	3.5
EPS	31.4	(11.3)	(314.3)	(135.0)	3.8
Profitabilitiy (%)					
Gross Profit Margin	18.2	17.5	17.1	18.2	17.9
Operating Margin	6.4	5.8	5.7	5.8	5.4
Operating EBITDA Margin	9.4	8.5	8.8	9.1	8.8
Net Profit Margin	5.7	4.6	(10.2)	3.5	3.7
ROAA	5.2	4.1	(8.0)	2.9	3.0
ROAE	14.4	10.2	(20.0)	8.4	8.4
Stability					
Gross Debt/Equity (%)	167.8	107.2	150.6	152.0	140.0
Net Debt/Equity (%)	152.2	92.4	125.7	121.0	113.8
Interest coverage (x)	6.2	4.3	3.5	3.6	4.1
Interest & ST Debt Coverage (x)	0.4	0.6	0.3	0.5	0.4
Cash Flow Interest Coverage (x)	3.6	2.9	4.9	3.7	5.2
Cash Flow/Interest & ST Debt (x)	0.2	0.4	0.4	0.5	0.5
Current Ratio (x)	1.6	2.4	1.7	2.5	2.0
Quick Ratio (x)	0.5	0.8	0.6	1.0	0.8
Net Debt (Bt mn)	94,668	81,409	82,982	83,321	81,661
Per Share Data (bt)					
EPS	1.66	1.47	-3.15	1.10	1.14
CFPS	1.35	1.26	2.49	2.22	2.68
BVPS	11.46	16.05	11.65	12.80	13.22
SPS	30.30	33.42	30.11	33.18	33.18
EBITDA/Share	3.13	2.70	2.64	3.09	3.09
DPS	0.95	0.84	0.55	0.72	0.74
Activity					
Asset Turnover (x)	0.9	0.9	0.8	0.8	0.8
Day Recievables	38.3	39.7	45.0	42.6	43.8
Day Inventories	134.8	141.1	166.6	162.4	164.5
Day Payable	59.8	58.9	67.2	60.1	62.3
Cash Cycle	113.4	121.9	144.4	145.0	146.1

Source: KGI Securities Research

Profit & Loss

Year to 31 Dec (Bt mn)	2021	2022	2023	2024F	2025F
Revenue	141,048	155,586	136,153	141,176	141,190
Cost of Goods Sold	(115,321)	(128,380)	(112,928)	(115,416)	(115,878)
Gross Profit	25,727	27,206	23,225	25,760	25,312
Operating Expenses	(17,471)	(19,156)	(16,313)	(18,282)	(18,355)
Other Income	758	904	828	780	730
Operating Profit	9,013	8,955	7,740	8,257	7,687
Depreciation of Fixed Asset	4,184	4,324	4,191	4,622	4,773
Operating EBITDA	13,197	13,279	11,931	12,879	12,461
Non-Operating Income	53	69	232	486	436
Interest Income	50	63	226	480	430
Other Non-op Income	3	6	6	6	6
Non-Operating Expenses	(17)	(2,265)	(2,079)	(2,161)	(1,306)
Interest Expenses	(1,730)	(1,998)	(2,302)	(2,545)	(2,181)
Other Non-Op Expenses	1,982	762	(456)	(400)	0
Net investment income/(loss)	(269)	(1,030)	679	784	875
Pre-tax Profit	9,049	6,759	5,893	6,583	6,817
Current Taxation	(742)	840	620	(522)	(535)
Minorities	(259)	(265)	(733)	(1,075)	(1,119)
Extraordinary items	(36)	(195)	(19,713)	0	0
Net Profit	8,013	7,138	(13,933)	4,986	5,163
EPS (Bt)	1.66	1.47	(3.15)	1.10	1.14

Source: KGI Securities Research

Cash Flow

Year to 31 Dec (Bt mn)	2021	2022	2023	2024F	2025F
Operating Cash Flow	6,292	5,871	11,241	9,459	11,398
Profit for the period	9,013	6,564	(13,820)	6,583	6,817
Depreciation and Amortization	4,184	4,324	4,191	4,622	4,773
Change in Working Capital	(7,339)	(7,551)	7	(1,223)	343
Others	434	2,535	20,864	(522)	(535)
Investment Cash Flow	(8,104)	(5,415)	(6,579)	(7,107)	(6,000)
Net CAPEX	(3,735)	(5,039)	(4,742)	(6,000)	(6,000)
Change in LT Investment	(4,617)	(604)	(2,115)	(1,126)	0
Change in Other Assets	249	229	279	18	0
Free Cash Flow	2,557	832	6,499	3,459	5,398
Financial Cash Flow	4,583	2,742	(2,405)	(300)	(7,938)
Change in Share Capital	(468)	20,755	(3,662)	(94)	0
Net Change in Debt	8,998	(13,614)	5,148	2,605	(4,850)
Change in other LT Liab.	(3,947)	(4,399)	(3,891)	(2,811)	(3,088)
Net Cash Flow	2,771	3,198	2,258	2,052	(2,540)

Source: KGI Securities Research

Rates of Return on Invested Capital

Year	1-	Cost of Goods Sold		Depreciation		Op. Expenses		Operating
i eai		Revenue	_	Revenue	т.	Revenue		Margin
2021		81.3%		0.0%		12.3%		6.4%
2022		82.0%		0.0%		12.2%		5.7%
2023		82.4%		0.0%		11.9%		5.7%
2024F		81.3%		0.0%		12.9%		5.8%
2025F		81.7%		0.0%		12.9%		5.4%
Year	1/	Working Capital Net PPE 0		Other Assets		Capital		
rear	1/	Revenue	+	Revenue	+	Revenue		Turnover
2021		0.19		0.32		0.33		1.20
2022		0.32		0.30		0.31		1.07
2023		0.26		0.35		0.23		1.19
2024F		0.39		0.35		0.22		1.04
2025F		0.32		0.36		0.22		1.11
Year		Operating	х	Capital	х	Cash	_	Afer-tax Return
rear		Margin	^	Turnover	^	Tax Rate		on Inv. Capital
2021		6.4%		1.2		8.0		0.6
2022		5.7%		1.1		-11.1		-0.7
2023		5.7%		1.2		8.4		0.6
2024F		5.8%		1.0		9.0		0.5
2025F		5.4%		1.1		9.0		0.5

Source: KGI Securities Research



Thai Union Group-Recommendation & target price history



Date	Rating	Target	Price
4-Oct-24	Neutral	16.00	14.80
5-Jul-24	Outperform	19.70	14.90
21-Feb-24	Outperform	19.30	15.00
18-Jan-24	Outperform	20.30	15.50

Source: KGI Securities Research



Company's ESG details

Environment

- In 2023, TU launched the Zero Discharge Project at its fish plant in Samut Sakhon, Thailand, as part of a commitment to ensure no factory wastewater is released into the environment. Three of TU's five key global facilities were near the level of zero waste sent to landfill, in line with the commitment to eliminate food waste and waste sent to landfill by 2030.
- > TU's commitment is for 100% sustainably sourced tuna, coming from fisheries and vessels that engage in Best Operational Practice.

 TU set a target for 100% of soy and palm oil to be certified, ensuring zero deforestation across the supply chain, and 100% of chicken responsibly sourced.

Social

- As part of SeaChange® 2030, Thai Union set a series of targets on human rights, including:
 - Ensuring responsible recruitment by implementing the Employer Pays Principle across our global operations.
 - 100% of the vessels and farms Thai Union sources from are a safe and decent workplace by 2030.
 - 50% of management positions within its operations are held by women by 2030.
 - Work towards a diverse and inclusive workplace.
 - Reduce the lost time injury frequency rate to 0.15 and strive towards zero accidents and injuries across its global operations.
- > In 2023, Thai Union continued to make progress on its corporate social responsibility. Around the world, 690 employees volunteered their time to join the Coastal Cleanup activity as part of a global campaign by the Seafood Business for Ocean Stewardship (SeaBOS) and Ocean Conservancy to protect the marine environment. A total of 13,373 kilograms of trash was collected across 11 sites globally.
- TU sets target to contribute Bt250mn (more than US\$7mn) to give back to the communities in which it operates, in addition to ongoing support during times of crisis.
- Thai Union signed a Memorandum of Understanding (MoU) with the Earth Agenda Foundation and pledged Bt3mn over the next three years to support the "Love the Sea" project to restore coral reefs and marine ecosystems around Koh Racha Yai in Phuket province.
- > Thai Union also participated in a mangrove restoration project with Thailand's Department of Marine and Coastal Resources to restore 101.3 rai of mangrove area at Khoyisan Sub-district in Samut Songkharm province. In 2023, 31,500 mangrove seedlings were planted in the mangrove area.

Governance

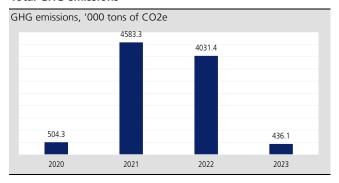
The company currently has no CG scoring from Thai Institute of Directors Association.

Climate Management (Subset of Environment)

- > The company launched SeaChange® 2030, introducing new strategies to help reshape the seafood industry through solutions for people and planet. SeaChange® 2030 incorporates 11 interconnected goals that will drive global impact and actively support the delivery of 10 of the United Nations' Sustainable Development Goals. To support this significant expansion of the company's sustainability strategy, Thai Union has committed Bt7.2bn (US\$200mn) equivalent to its entire 2022 net profit to SeaChange® through 2030.
- > TU set a 42% reduction target for Scope 1, 2 and 3 greenhouse gas emissions by 2030 and net zero by 2050.
- ➤ In 2023, Thai Union imposed an internal carbon fee strategy to boost decarbonization effectively by putting a price on carbon emissions under our commitment with SBTi. TU implemented low-carbon technology such as increasing solar energy by 7%, increasing biomass consumption by 24%, converted fossil fuel boilers to biomass and LPG, increased the number of electric vehicles, and changed the freezing system from carbon dioxide to nitrogen.



Total GHG emissions



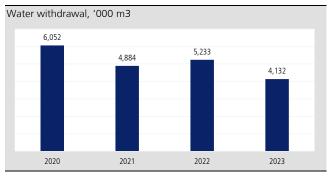
Source: Company data, SETSMART, KGI Securities Research

Total electricity consumption



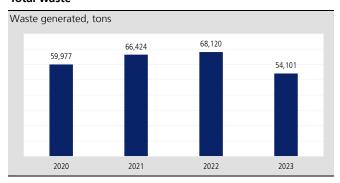
Source: Company data, SETSMART, KGI Securities Research

Total water withdrawal



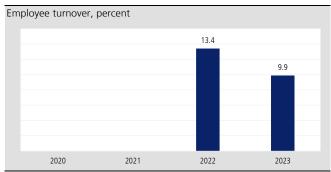
Source: Company data, SETSMART, KGI Securities Research

Total waste



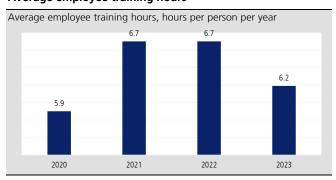
Source: Company data, SETSMART, KGI Securities Research

Employee turnover



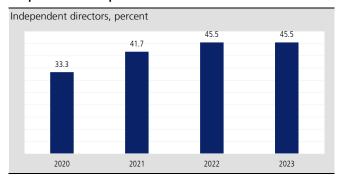
Source: Company data, SETSMART, KGI Securities Research

Average employee training hours



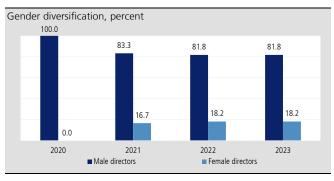
Source: Company data, SETSMART, KGI Securities Research

Proportion of independent directors



Source: Company data, SETSMART, KGI Securities Research

Gender diversification of directors



Source: Company data, SETSMART, KGI Securities Research



SET ESG Ratings

Stock	Company name	SET ESG Ratings	Stock	Company name	SET ESG Ratings
ADVANC	ADVANCED INFO SERVICE	AA	KCE	KCE ELECTRONICS	Α
AMATA	AMATA CORPORATION	AAA	KKP	KIATNAKIN PHATRA BANK	AA
AOT	AIRPORTS OF THAILAND	Α	КТВ	KRUNG THAI BANK	AAA
AP	AP (THAILAND)	AA	KTC	KRUNGTHAI CARD	AAA
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	AA	LH	LAND AND HOUSES	AA
BANPU	BANPU	AAA	MAJOR	MAJOR CINEPLEX GROUP	AA
BBGI	BBGI	AA	MINT	MINOR INTERNATIONAL	AA
BBL	BANGKOK BANK	AAA	MTC	MUANGTHAI CAPITAL	AAA
BCH	BANGKOK CHAIN HOSPITAL	AA	OR	PTT OIL AND RETAIL BUSINESS	AAA
BCPG	BCPG	AAA	ORI	ORIGIN PROPERTY	AAA
BDMS	BANGKOK DUSIT MEDICAL SERVICES	Α	OSP	OSOTSPA	AA
BEM	BANGKOK EXPRESSWAY AND METRO	AAA	PLANB	PLAN B MEDIA	AA
BGRIM	B.GRIMM POWER	AAA	PSH	PRUKSA HOLDING	AA
BPP	BANPU POWER	AAA	PTT	PTT	AAA
BTG	BETAGRO	AAA	PTTEP	PTT EXPLORATION AND PRODUCTION	AA**
BTS	BTS GROUP HOLDINGS	AA	PTTGC	PTT GLOBAL CHEMICAL	AAA
CBG	CARABAO GROUP	AA	RATCH	RATCH GROUP	AAA
CENTEL	CENTRAL PLAZA HOTEL	AAA	RBF	R&B FOOD SUPPLY	Α
CK	CH. KARNCHANG	AA	SAK	SAKSIAM LEASING	Α
CKP	CK POWER	AAA	SAPPE	SAPPE	Α
COM7	COM7	AA	SAWAD	SRISAWAD CORPORATION	AA
CPALL	CP ALL	AAA	SCB	SCB X	AA
CPAXT	CP AXTRA	AA	SCGP	SCG PACKAGING	AAA
CPF	CHAROEN POKPHAND FOODS	AAA	SHR	S HOTELS AND RESORTS	AA
CPN	CENTRAL PATTANA	AAA	SMPC	SAHAMITR PRESSURE CONTAINER	AA
CRC	CENTRAL RETAIL CORPORATION	AA	SPALI	SUPALAI	Α
DELTA	DELTA ELECTRONICS (THAILAND)	Α	STECON	STECON GROUP	AA
EGCO	ELECTRICITY GENERATING	AA	SUN	SUNSWEET	BBB
GLOBAL	SIAM GLOBAL HOUSE	AA	SYNEX	SYNNEX (THAILAND)	AA
GPSC	GLOBAL POWER SYNERGY	AAA	TCAP	THANACHART CAPITAL	AA
GULF	GULF ENERGY DEVELOPMENT	AAA	TFG	THAIFOODS GROUP	AA
HANA	HANA MICROELECTRONICS	AA	TISCO	TISCO FINANCIAL GROUP	AAA
HMPRO	HOME PRODUCT CENTER	AA	TOP	THAI OIL	AAA
IVL	INDORAMA VENTURES	AAA	TTB	TMBTHANACHART BANK	AAA
JMART	JAYMART GROUP HOLDINGS	Α	TU	THAI UNION GROUP	Α
JMT	JMT NETWORK SERVICES	BBB	WHA	WHA CORPORATION	AAA
KBANK	KASIKORNBANK	AAA			

^{**}SET ESG Ratings users are advised to review additional information regarding the company's environmental, social, or governance factors.

Source: www.setsustainability.com

Disclaimer: The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by the relevant institution as disclosed by the Office of the Securities and Exchange Commission, is made in order to comply with the policy and sustainable development plan for the listed companies. The relevant institution made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI)does not confirm, verify, or certify the accuracy and completeness of the assessment result.



Corporate Governance Report of Thai Listed Companies

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Companies with Excellent CG Scoring

Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVIATION	CPF	CHAROEN POKPHAND FOODS	PLANB	PLAN B MEDIA
ADVANC	ADVANCED INFO SERVICE	CPN	CENTRAL PATTANA	PSH	PRUKSA HOLDING
AMA	AMA MARINE	CRC	CENTRAL RETAIL CORPORATION	PTT	PTT
AMATA	AMATA CORPORATION	DELTA	DELTA ELECTRONICS (THAILAND)	PTTEP	PTT EXPLORATION AND PRODUCTION
AOT	AIRPORTS OF THAILAND	роном	DOHOME	PTTGC	PTT GLOBAL CHEMICAL
AP	AP (THAILAND)	EGCO	ELECTRICITY GENERATING	QH	QUALITY HOUSES
BAFS	BANGKOK AVIATION FUEL SERVICES PCL.	ERW	THE ERAWAN GROUP	RATCH	RATCH GROUP
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	GFPT	GFPT	RBF	R&B FOOD SUPPLY
BANPU	BANPU	GLOBAL	SIAM GLOBAL HOUSE	SAK	SAKSIAM LEASING
BBGI	BBGI	GPSC	GLOBAL POWER SYNERGY	SAV	SAMART AVIATION SOLUTIONS
BBL	BANGKOK BANK	GULF	GULF ENERGY DEVELOPMENT	SAWAD	SRISAWAD CORPORATION
BCH	BANGKOK CHAIN HOSPITAL	HANA	HANA MICROELECTRONICS	SCB	SCB X
BCP	BANGCHAK CORPORATION	HMPRO	HOME PRODUCT CENTER	SCGP	SCG PACKAGING
BCPG	BCPG	IRPC	IRPC	SHR	S HOTELS AND RESORTS
BDMS	BANGKOK DUSIT MEDICAL SERVICES	ITC	I-TAIL CORPORATION	SMPC	SAHAMITR PRESSURE CONTAINER
BEC	BEC WORLD	IVL	INDORAMA VENTURES	SPALI	SUPALAI
BEM	BANGKOK EXPRESSWAY AND METRO	KBANK	KASIKORNBANK	SPRC	STAR PETROLEUM REFINING
BGRIM		KCE	KCE ELECTRONICS	SUN	SUNSWEET
BPP	BANPU POWER	KKP	KIATNAKIN PHATRA BANK	SVI	SVI
BSRC	BANGCHAK SRIRACHA	KTB	KRUNG THAI BANK	SYNEX	SYNNEX (THAILAND)
BTG	BETAGRO	KTC	KRUNGTHAI CARD	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	LH	LAND AND HOUSES	TFG	THAIFOODS GROUP
CBG	CARABAO GROUP	LPN	L.P.N. DEVELOPMENT	TISCO	TISCO FINANCIAL GROUP
CENTEL		MAJOR		TOP	THAI OIL
CK		MINT	MINOR INTERNATIONAL	TRUE	TRUE CORPORATION
CKP		MTC	MUANGTHAI CAPITAL	TTB	TMBTHANACHART BANK
сом7		OR	PTT OIL AND RETAIL BUSINESS	TU	THAI UNION GROUP
CPALL		ORI	ORIGIN PROPERTY	WHA	WHA CORPORATION
CPAXT	CP AXTRA	OSP	OSOTSPA		



Companies with Very Good CG Scoring

Stock	Company name	Stock	Company name	Stock	Company name
AEONTS	AEON THANA SINSAP (THAILAND)	HUMAN	HUMANICA	SAPPE	SAPPE
ВН	BUMRUNGRAD HOSPITAL	JMART	JAYMART GROUP HOLDINGS	TKN	TAOKAENOI FOOD & MARKETING



Companies with Good CG Scoring

Stock	Company name	Stock	Company name	Stock	Company name
EKH	EKACHAI MEDICAL CARE	SISB	SISB		
JMT	JMT NETWORK SERVICES	TNP	THANAPIRIYA		

Companies classified Not in the three highest score groups

Stock	Company name	Stock	Company name	Stock	Company name
AU	AFTER YOU	PLT	PILATUS MARINE	TIDLOR	NGERN TID LOR
CHG	CHULARAT HOSPITAL	PTG	PTG ENERGY		
NEO	NEO CORPORATE	SPA	SIAM WELLNESS GROUP		

Source:www.thai-iod.com

Disclaimer: The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an assessment of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of such survey result.



Anti-corruption Progress Indicator

Certified

Stock	Company name	Stock	Company name	Stock	Company name
ADVANC	ADVANCED INFO SERVICE	DOHOME	DOHOME	PTG	PTG ENERGY
AMA	AMA MARINE	EGCO	ELECTRICITY GENERATING	PTT	PTT
AMATA	AMATA CORPORATION	ERW	THE ERAWAN GROUP	PTTEP	PTT EXPLORATION AND PRODUCTION
AP	AP (THAILAND)	GFPT	GFPT	PTTGC	PTT GLOBAL CHEMICAL
BAFS	BANGKOK AVIATION FUEL SERVICES PCL.	GLOBAL	SIAM GLOBAL HOUSE	QH	QUALITY HOUSES
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	GPSC	GLOBAL POWER SYNERGY	RATCH	RATCH GROUP
BANPU	BANPU	GULF	GULF ENERGY DEVELOPMENT	RBF	R&B FOOD SUPPLY
BBGI	BBGI	HANA	HANA MICROELECTRONICS	SAK	SAKSIAM LEASING
BBL	BANGKOK BANK	HMPRO	HOME PRODUCT CENTER	SAPPE	SAPPE
BCH	BANGKOK CHAIN HOSPITAL	IRPC	IRPC	SCB	SCB X
BCP	BANGCHAK CORPORATION	IVL	INDORAMA VENTURES	SCGP	SCG PACKAGING
BCPG	BCPG	KBANK	KASIKORNBANK	SMPC	SAHAMITR PRESSURE CONTAINER
BEC	BEC WORLD	KCE	KCE ELECTRONICS	SPALI	SUPALAI
BGRIM	B.GRIMM POWER	KKP	KIATNAKIN PHATRA BANK	SPRC	STAR PETROLEUM REFINING
BPP	BANPU POWER	KTB	KRUNG THAI BANK	SVI	SVI
BTG	BETAGRO	KTC	KRUNGTHAI CARD	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	LH	LAND AND HOUSES	TFG	THAIFOODS GROUP
CBG	CARABAO GROUP	LPN	L.P.N. DEVELOPMENT	TIDLOR	NGERN TID LOR
CENTEL	CENTRAL PLAZA HOTEL	MAJOR	MAJOR CINEPLEX GROUP	TISCO	TISCO FINANCIAL GROUP
COM7	COM7	MINT	MINOR INTERNATIONAL	TKN	TAOKAENOI FOOD & MARKETING
CPALL	CP ALL	MTC	MUANGTHAI CAPITAL	TNP	THANAPIRIYA
CPAXT	CP AXTRA	OR	PTT OIL AND RETAIL BUSINESS	TOP	THAI OIL
CPF	CHAROEN POKPHAND FOODS	ORI	ORIGIN PROPERTY	TRUE	TRUE CORPORATION
CPN	CENTRAL PATTANA	OSP	OSOTSPA	TTB	TMBTHANACHART BANK
CRC	CENTRAL RETAIL CORPORATION	PLANB	PLAN B MEDIA	TU	THAI UNION GROUP
DELTA	DELTA ELECTRONICS (THAILAND)	PSH	PRUKSA HOLDING	WHA	WHA CORPORATION

Declared

Stock	Company name	Stock	Company name	Stock	Company name
CHG	CHULARAT HOSPITAL	ITC	I-TAIL CORPORATION	SAWAD	SRISAWAD CORPORATION
HUMAN	HUMANICA	JMART	JAYMART GROUP HOLDINGS	SHR	S HOTELS AND RESORTS

Non-participation

Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVIATION	BSRC	BANGCHAK SRIRACHA	SAV	SAMART AVIATION SOLUTIONS
AEONTS	AEON THANA SINSAP (THAILAND)	CK	CH. KARNCHANG	SISB	SISB
AOT	AIRPORTS OF THAILAND	CKP	CK POWER	SPA	SIAM WELLNESS GROUP
AU	AFTER YOU	EKH	EKACHAI MEDICAL CARE	SUN	SUNSWEET
BDMS	BANGKOK DUSIT MEDICAL SERVICES	JMT	JMT NETWORK SERVICES	SYNEX	SYNNEX (THAILAND)
BEM	BANGKOK EXPRESSWAY AND METRO	NEO	NEO CORPORATE		
ВН	BUMRUNGRAD HOSPITAL	PLT	PILATUS MARINE		

Source:www.cgthailand.org

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	Excess return = 12M target price/current price-
Note	When an analyst publishes a new report on a covered stock, we rank the stock's excess return with those of other stocks in KGI's coverage universe in the related market. We will assign a rating based on its ranking. If an analyst does not publish a new report on a covered stock, its rating will not be changed automatically.

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